ALAMAR FOODS AT A GLANCE

ALAMAR FOODS ANNOUNCES ITS INTENTION TO LIST ON SAUDI EXCHANGE



OUR HISTORY

Alamar Foods (Alamar) is a Saudi-based leading Quick Service Restaurant (QSR) operator in the Middle East, North Africa, and Pakistan (MENAP Region). Over the last 30 years, Alamar has developed a reputation as the foremost trusted QSR operator in the MENAP region powered by the latest technological and digital infrastructure to deliver an unmatched customer experience.

MESSAGE FROM LEADERSHIP



Saudi-based family business with ambitions to bring global brands into the Middle Eastern ecosystem. Alamar's journey began with the opening of the first Domino's store in Riyadh, Saudi Arabia, and has since evolved to become the trusted developer and operator of two global household brands, Domino's and Dunkin'. Since inception, Alamar has leveraged its superior capacity for delivery and dedication to innovation to emerge as a leading QSR operator in the region with an impressive international footprint. This IPO is just the beginning of our next phase of growth which I am excited to oversee for the long-term.

Alamar Foods began more than 30 years ago as a

Ibrahim Abdulaziz AlJammaz, Chairman of Alamar Foods





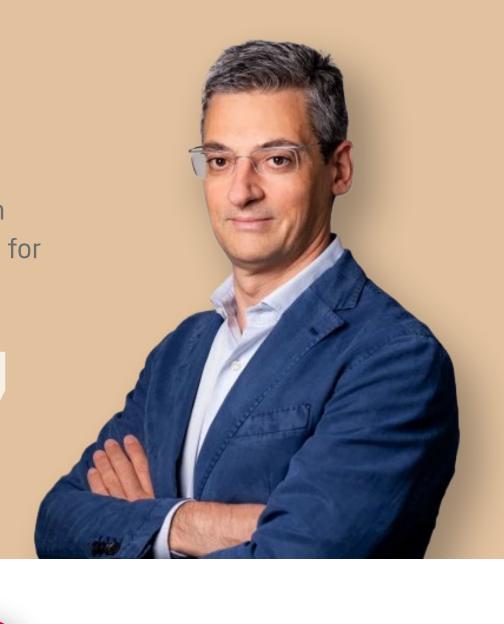
profitability while consistently growing our store and geographical footprint, as well as strengthening our operational expertise, which supports our ambition to become the leading player in Saudi Arabia and the wider region. Our vision for the future extends beyond the business, where we seek to make a meaningful impact in the markets where we operate by creating opportunities for local talent and support local communities.

Today's announcement marks an important milestone in

Alamar Foods' journey. We have a strong track record of

CEO of Alamar Foods

Filippo Sgattoni,



Alamar has the exclusive right to develop and operate

countries in the MENAP region

Domino's stores across 16

AN OPERATOR AND DEVELOPER

OF LEADING GLOBAL BRANDS



THE

Currently operating over 520 Domino's stores across MENAP



Alamar has the exclusive

operate Dunkin' stores in

40 stores in Egypt and 4

in Morocco as of FY2021

right to develop and

Egypt and Morocco

10,633,392 Existing shares

OFFERING

100%

Of the shares

will be offered to

institutional investors

Book

27 Jun

Building Ends

Of the shares to be

to retail investors

clawed back and offered

10%

Ends

21 Jul

Retail Subscription

41.7%

Of the Company's share

capital to be sold by the

selling shareholders

ITF **Announcement** 9 Jun

IPO TIMELINE



Operating in an attractive

macro and demographic

environment with strong

Leading player in the sector with globally recognized complementary brands

INVESTMENT

HIGHLIGHTS



A scalable platform with multiple avenues for future growth



growth and profitability



management team with a successful track-record

Alamar Foods has a proven

An integrated business model

technology platforms, focused on

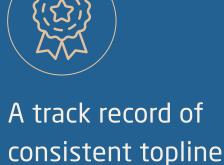
improving customer experience

supported by well-invested





DD



1992

First Domino's

store opened

in **Riyadh**



CARLYLE



Expanded into

Bahrain, Egypt

and **Kuwait**

1995



1999

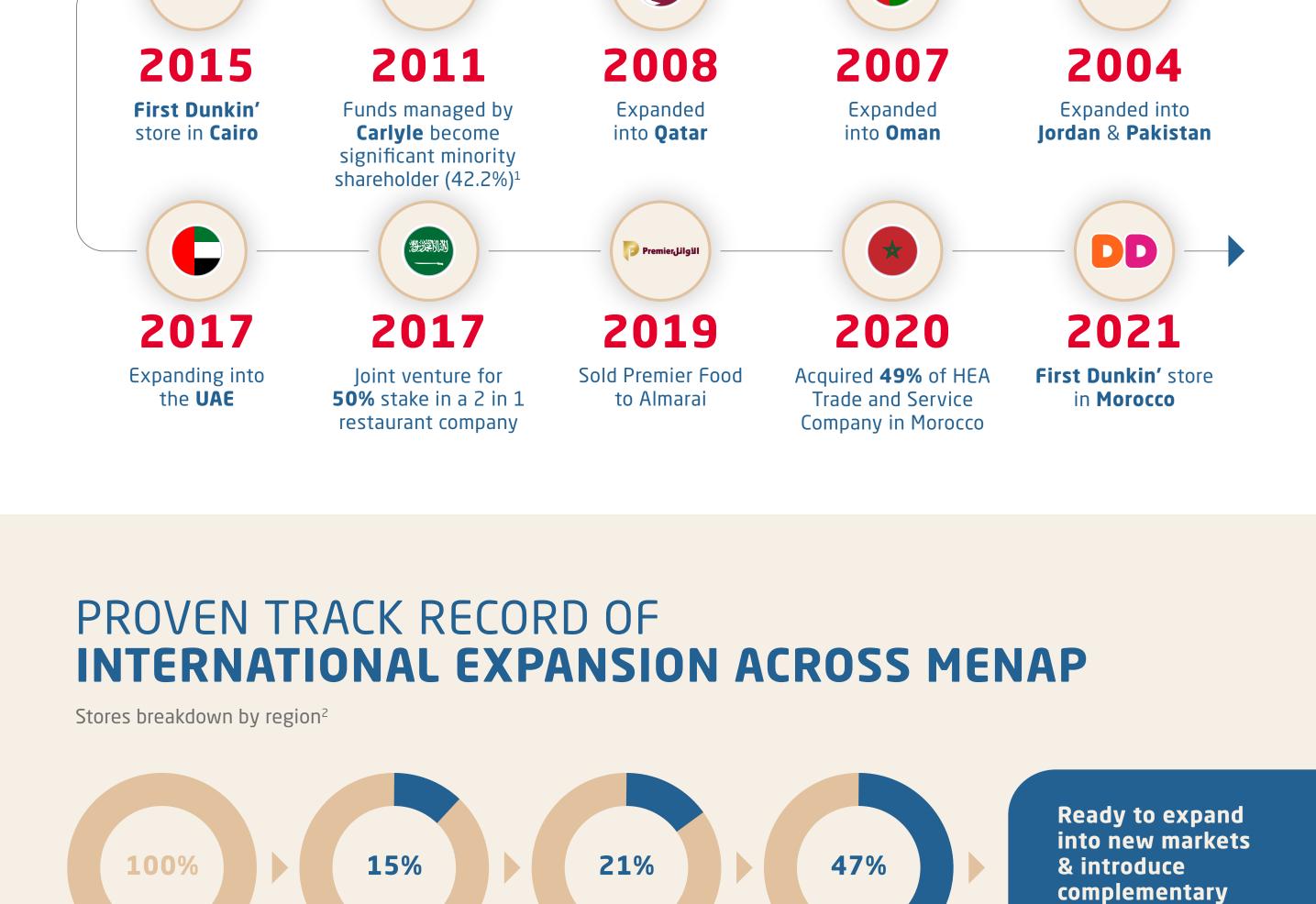
Expanded into

Lebanon and

Morocco

QSR brands

2022+

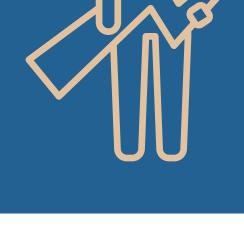


Notes: ¹ Remaining 57.1% stake owned by Abdulaziz Al Jammaz and others ² Total Domino's and Dunkin' stores combined including Corporate, JV and Sub-Franchisees

2010

2020

2005



1992

Outside KSA

A LEADING PLAYER IN THE SECTOR WITH GLOBALLY RECOGNIZED BRANDS, AN INTEGRATED BUSINESS MODEL SUPPORTED BY WELL-INVESTED TECHNOLOGY PLATFORMS, AND A SCALABLE PLATFORM WITH MULTIPLE AVENUES FOR GROWTH

FINANCIALS

11 **523** Dunkin' System-wide Domino's markets* Stores** stores**

CAGR CAGR **43%** 2021 Market Share Revenue

(2019 - 2021)

of Domino's KSA

21%

EBITDA (2019 - 2021)

78%

21%

(2021)

EBITDA margin

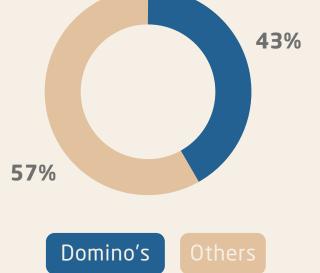
digital channels***

>50%

Sales via

*Alamar Foods has master franchise rights for, but does not yet currently operate in, Algeria, Tunisia, Iraq, Libya, and Yemen **as of FY2021 as per the prospectus ***Figures representative of sales within the Kingdom of Saudi Arabia

OUTPERFORMING COMPETITORS WITH QUALITY AS THE LEADER IN SAUDI ARABIA'S CHAIN PIZZA MARKET



Market Share (2021, by GMV)

LEADING PLAYER IN KSA WITH AN EXTENSIVE REGIONAL FOOTPRINT

KSA SAR 584 M UAE SAR 111 M

FY2021 Revenues

Other countries SAR 173 M

SAR 868 M

TOTAL