

ALAMAR FOODS COMPANY
(A Joint Stock Company)
**CONDENSED CONSOLIDATED INTERIM
FINANCIAL STATEMENTS (UNAUDITED)**
For the three months period ended 31 March 2025
together with the
Independent auditor's review report

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)

CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025

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KPMG Professional Services Company

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Headquarters in Riyadh

شركة كي بي إم جي للاستشارات المهنية مساهمة مهنية

واجهة روشن، طريق المطار
صندوق بريد ٩٢٨٧٦
الرياض ١١٦٦٣
المملكة العربية السعودية
سجل تجاري رقم ١٠١٠٤٢٥٤٩٤

المركز الرئيسي في الرياض

Independent auditor's report on review of condensed consolidated interim financial statements

To the Shareholders of Alamar Foods Company

Introduction

We have reviewed the accompanying 31 March 2025 condensed consolidated interim financial statements of Alamar Foods Company ("the Company") and its subsidiaries ("the Group") which comprises:

- the condensed consolidated statement of financial position as at 31 March 2025;
- the condensed consolidated statement of profit or loss and other comprehensive income for the three-month period ended 31 March 2025;
- the condensed consolidated statement of changes in equity for the three-month period ended 31 March 2025;
- the condensed consolidated statement of cash flows for the three-month period ended 31 March 2025; and
- the notes to the condensed consolidated interim financial statements.

Management is responsible for the preparation and presentation of these condensed consolidated interim financial statements in accordance with IAS 34, 'Interim Financial Reporting' that is endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on these condensed consolidated interim financial statements based on our review.

Scope of Review

We conducted our review in accordance with the International Standard on Review Engagements 2410, 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' that is endorsed in the Kingdom of Saudi Arabia. A review of condensed consolidated interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying 31 March 2025 condensed consolidated interim financial statements of Alamar Foods Company and its subsidiaries are not prepared, in all material respects, in accordance with IAS 34, 'Interim Financial Reporting' that is endorsed in the Kingdom of Saudi Arabia.

KPMG Professional Services

Saleh Mohammed S. Mostafa
License No: 524

Date: 14 May 2025

Corresponding to: 16 Dhu al-Qi'dah 1446H




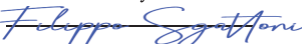
ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)
CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (UNAUDITED)
AS AT 31 MARCH 2025
(Amount in Saudi Riyals)

		31 March 2025 (Unaudited)	31 December 2024 (Audited)
	<i>Note</i>		
ASSETS			
Property and equipment	5	152,386,635	155,119,150
Capital advances	5.1	2,424,788	3,098,578
Right of use assets	6	169,184,065	170,614,224
Goodwill	24	23,368,418	22,214,434
Other intangible assets		10,619,572	12,053,510
Equity-accounted investees		13,527	13,527
Trade and other receivables	8	15,012,279	20,566,126
Deferred tax assets		97,358	624,432
Note receivable	1	4,101,849	4,101,849
Non-current assets		377,208,491	388,405,830
Inventories	7	76,123,988	74,717,586
Trade and other receivables	8	111,064,332	84,990,169
Due from related parties	9	10,641,719	9,866,090
Cash and cash equivalents	10	80,653,727	96,296,195
Current assets		278,483,766	265,870,040
Total assets		655,692,257	654,275,870
EQUITY AND LIABILITIES			
Equity			
Share capital	11	255,000,000	255,000,000
Treasury shares	11	(1,985,000)	(1,985,000)
Statutory reserve	12	4,108,479	4,108,479
Other reserve		12,661,000	12,661,000
Retained earnings		53,671,529	69,709,464
Foreign currency translation reserve		(38,789,971)	(39,652,284)
Equity attributable to owners of the Company		284,666,037	299,841,659
Non-controlling interest		(3,961,550)	(2,750,203)
Total equity		280,704,487	297,091,456
Lease liabilities	14	112,139,075	117,962,565
Employee benefits	15	34,368,492	33,946,976
Trade and other payables	16	1,854,419	1,847,310
Loans and borrowings	21	277,739	204,764
Deferred tax liabilities		1,111,945	1,107,678
Non-current liabilities		149,751,670	155,069,293
Lease liabilities	14	63,927,600	59,303,493
Employee benefits	15	14,816,094	12,922,861
Trade and other payables	16	134,882,026	119,276,756
Due to related parties	9	477,163	1,411,775
Current portion of loans and borrowings	21	2,873,860	2,987,776
Provision for Zakat and income tax	22	8,259,357	6,212,460
Current liabilities		225,236,100	202,115,121
Total liabilities		374,987,770	357,184,414
Total equity and liabilities		655,692,257	654,275,870

The accompanying notes (1) through (27) form an integral part of these condensed consolidated interim financial statements.

These condensed consolidated interim financial statements shown on pages 2 to 24 were approved on 14 Dhu al-Qi'dah 1446H (corresponding to 12 May 2025) and signed on behalf of the board of directors by:


Ibrahim A. AlJammaz
Chairman of Board


Filippo Sgattone
Chief Executive Officer


Mario Jose Jimenez
Chief Financial Officer

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)
CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS
AND OTHER COMPREHENSIVE INCOME (UNAUDITED)
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025
(Amount in Saudi Riyals)

	<i>Note</i>	31 March 2025	31 March 2024
Revenue	17	211,135,530	206,853,460
Cost of sales		(155,754,528)	(156,203,838)
Gross profit		55,381,002	50,649,622
Selling and distribution expenses		(29,080,892)	(35,618,531)
Administrative expenses		(25,960,776)	(23,978,129)
Other income		3,196,001	2,398,140
Employees share plan compensation reversal (expense)		45,000	(885,750)
Impairment on property and equipment	5	—	(800,000)
Impairment on trade and other receivables	8	—	(3,921,654)
Operating profit / (loss)		3,580,335	(12,156,302)
Finance income		1,195,900	1,387,091
Finance costs and bank charges		(3,618,485)	(3,581,945)
Share of losses of equity-accounted investee		(440,180)	(1,575,130)
Profit/(Loss) before zakat and tax		717,570	(15,926,286)
Zakat and income tax		(2,519,050)	(1,781,780)
(Loss) for the period		(1,801,480)	(17,708,066)
Other comprehensive loss			
<i>Item that are reclassified subsequently to profit or loss</i>			
Foreign operation – foreign currency translation differences		582,678	(11,319,415)
Other comprehensive income (loss) for the period		582,678	(11,319,415)
Total comprehensive (loss) for the period		(1,218,802)	(29,027,481)
(Loss) attributable to:			
Owners of the Company		(869,768)	(16,624,386)
Non-controlling interests		(931,712)	(1,083,680)
		(1,801,480)	(17,708,066)
Total comprehensive (loss) / income attributable to:			
Owners of the Company		(7,455)	(27,768,179)
Non-controlling interests		(1,211,347)	(1,259,302)
		(1,218,802)	(29,027,481)
(Loss) / earnings per share – basic	25	(0.03)	(0.66)
(Loss) / earnings per share - diluted	25	(0.03)	(0.66)

The accompanying notes (1) through (27) form an integral part of these condensed consolidated interim financial statements.

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED)
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025

(Amount in Saudi Riyals)

	Share capital	Treasury shares	Statutory reserve	Employees stock plan reserve	Other reserve	Retained earnings	Foreign currency translation reserve	Total	Non-controlling interest	Total equity
For the three months ended 31 March 2025										
Balance at 1 January 2025	255,000,000	(1,985,000)	4,108,479	--	12,661,000	69,709,464	(39,652,284)	299,841,659	(2,750,203)	297,091,456
Total comprehensive loss for the period										
Loss for the period	--	--	--	--	--	(869,768)	--	(869,768)	(931,712)	(1,801,480)
Other comprehensive loss for the period	--	--	--	--	--	--	862,313	862,313	(279,635)	582,678
Total comprehensive loss for the period	--	--	--	--	--	(869,768)	862,313	(7,455)	(1,211,347)	(1,218,802)
Dividends (note 13)	--	--	--	--	--	(15,168,167)	--	(15,168,167)	--	(15,168,167)
Balance at 31 March 2025	255,000,000	(1,985,000)	4,108,479	--	12,661,000	53,671,529	(38,789,971)	284,666,037	(3,961,550)	280,704,487
For the three months ended 31 March 2024:										
Balance at 1 January 2024	255,000,000	(2,325,000)	25,766,788	3,588,417	7,462,500	58,946,526	(25,350,929)	323,088,302	(2,711,020)	320,377,282
Total comprehensive income for the period										
Profit for the period	--	--	--	--	--	(16,624,386)	--	(16,624,386)	(1,083,680)	(17,708,066)
Other comprehensive loss for the period	--	--	--	--	--	--	(11,143,793)	(11,143,793)	(175,622)	(11,319,415)
Total comprehensive income for the period	--	--	--	--	--	(16,624,386)	(11,143,793)	(27,768,179)	(1,259,302)	(29,027,481)
Equity settled share-based payment	--	--	--	633,250	--	--	--	633,250	--	633,250
Tax recharged	--	--	--	--	--	--	(38,279)	(38,279)	--	(38,279)
Dividends (note 13)	--	--	--	--	--	(10,107,000)	--	(10,107,000)	--	(10,107,000)
Acquisition of NCI (note 1)	--	--	--	--	--	(1,001,432)	--	(1,001,432)	1,001,432	--
Balance at 31 March 2024	255,000,000	(2,325,000)	25,766,788	4,221,667	7,462,500	31,213,708	(36,533,001)	284,806,662	(2,968,890)	281,837,772

The accompanying notes (1) through (27) form an integral part of these condensed consolidated interim financial statements.

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED)
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025
(Amount in Saudi Riyals)

	<i>Note</i>	31 March 2025	31 March 2024
CASH FLOWS FROM OPERATING ACTIVITIES			
Loss for the period		(1,801,480)	(17,708,066)
<i>Adjustments for:</i>			
- Zakat and income tax		2,519,050	1,781,780
- Depreciation of property and equipment	5	8,259,892	9,211,892
- Depreciation of right-of-use assets	6	18,524,811	18,484,174
- Impairment of fixed assets	5	-	800,000
- Amortization of intangible assets		1,510,124	2,059,255
- Share of loss in equity-accounted investee		440,180	1,575,130
- Employee benefits	15	1,933,258	2,655,483
- Interest expense of lease liabilities	14	2,681,316	2,759,029
- Interest expense of loan and borrowings		35,916	48,093
- Impairment of trade and other receivables	8.1	-	3,921,654
- Employees share plan compensation (reversal) expense		(45,000)	885,750
- (Gain)/ loss on disposal of property and equipment		(58,515)	153,568
- Finance income		(1,195,900)	(1,387,091)
- Impairment loss on inventories		37,795	128,985
		32,841,447	25,369,636
<i>Changes in:</i>			
Inventories		(1,444,197)	13,803,322
Trade and other receivables		(20,684,362)	(8,452,866)
Due from related parties		(775,629)	(354,865)
Employee benefits		2,193,655	1,135,282
Trade and other payables		(444,212)	1,233,166
Due to related parties		934,612	(621,536)
Cash generated from operations		12,621,314	32,112,139
Zakat and income tax paid		(472,153)	(1,092,903)
Employee benefits paid	15	(1,588,064)	(1,100,791)
Net cash generated from operating activities		10,561,097	29,918,445
CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisition of property and equipment	5	(4,212,126)	(7,825,936)
Acquisition of intangible assets		(74,345)	(1,163,760)
Proceeds from sale of property and equipment		58,515	153,568
Net cash used in investing activities		(4,227,956)	(8,836,128)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payment made for loans and borrowings		(40,941)	(417,152)
Proceeds received from the loans and borrowings		-	4,249,807
Interest expense of loans and borrowings		(35,916)	(48,093)
Payments of lease liabilities		(18,509,094)	(19,095,392)
Interest expense of lease liabilities		(2,681,316)	(2,759,029)
Acquisition of NCI		-	(374,919)
Loan to a related party	9	-	(2,624,993)
Finance income		1,359,946	1,387,091
Net cash used in financing activities		(19,907,321)	(19,682,680)
Net (decrease)/increase in cash and cash equivalents		(13,574,180)	1,399,637
Cash and cash equivalents at beginning of the period		96,296,195	150,123,573
Net exchange differences		(2,068,288)	(7,809,527)
Cash and cash equivalents at 31 March	10	80,653,727	143,713,683

The accompanying notes (1) through (27) form an integral part of these condensed consolidated interim financial statements.

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025
(Amount in Saudi Riyals)

1. ACTIVITIES

AlamarFoods Company (the “Company” or the “Parent Company”) is a Saudi Joint Stock Company formed under the Regulations for Companies in Kingdom of Saudi Arabia under Commercial Registration (CR) Number 1010168969 dated 20 Jumada Al-Thani 1422 H (corresponding to 09 September 2001). The Company has obtained the Ministry of Commerce approval based on Board of Ministries Resolution No. 97 dated 16 Rabi Al Awal 1433H (corresponding to 08 February 2012).

The main activities of the Company and its subsidiaries (collectively referred to as “the Group”) consist of:

- Administration and operation of 475 restaurants (31 December 2024: 472) under a Domino’s franchise agreement catering service for cooked and non-cooked food and fast-food meals.
- Administration and operation of 67 restaurants (31 December 2024: 65 restaurants) under Dunkin Donut’s franchisee agreement.

The address of the Company's registered office is as follows:

Alamar Building
Olaya Road, Olaya District
P.O Box 4748
Riyadh 11412, Kingdom of Saudi Arabia

These condensed consolidated interim financial statements include the financial position and performance of the Company and its following subsidiaries:

<u>Name of the Company</u>	<u>Place of incorporation</u>	<u>Principal activity</u>	<u>Date of acquisition</u>	<u>Effective holding percentage</u>	
				31 March 2025	31 December 2024
Alamar Foods Company LLC	Amman, Jordan	Establishing, operating and managing of fast food restaurants	9 January 2020	75%	75%
Alamar Foods Company LLC	Cairo, Egypt	Establishing, operating and managing of fast food restaurants.	9 January 2020	99.99%	99.99%
Alamar Foods LLC	Doha, Qatar	Establishing, operating and managing of fast food restaurants	9 January 2020	99%	99%
Alamar Foods DMCC (a)	Dubai, UAE	Establishing, operating and managing of fast food restaurants	9 January 2020	100%	100%
Alamar Foods LLC	Dubai, UAE	Establishing, operating and managing of fast food restaurants	9 January 2020	99%	99%
Alamar Foods Company W.L.L	Manama, Bahrain	Establishing, operating and managing of fast food restaurants	9 January 2020	99%	99%
Alamar Foods SARL	Beirut, Lebanon	Establishing, operating and managing of fast food restaurants	9 January 2020	95%	95%
HEA Trade and Services Company	Rabat, Morocco	Establishing, operating and managing of fast food restaurants	23 January 2020	49%	49%

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025
(Amount in Saudi Riyals)

1. ACTIVITIES (CONTINUED)

During the year 2023, the Company made certain advances for ventures in the food sector which are under start-up phase. During 2024, these advances are classified as Notes receivables based on the agreements signed with these parties.

2. BASIS OF PREPARATION

Statement of compliance

These condensed consolidated interim financial statements (“consolidated financial statements”) have been prepared in accordance with IAS 34 ‘Interim Financial Reporting’ as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by Saudi Organization for Chartered and Professional Accountants (“SOCPA”), and should be read in conjunction with the Group’s last annual consolidated financial statements as at and for the year ended 31 December 2024 (“last annual financial statements”).

These condensed consolidated financial statements do not include all of the information required for a complete set of IFRS financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance since the last annual financial statements.

Basis of measurement

The consolidated financial statements have been prepared on a historical cost basis except for the defined benefit plan which is measured at present value of future obligations using Projected Unit Credit Method and equity-accounted investees which are measured at equity method. Further, the consolidated financial statements are prepared using the accrual basis of accounting and going concern concept.

Functional and presentation currency

These condensed consolidated financial statements are presented in Saudi Riyal (“SR”) which is the functional and presentation currency of the Company.

3. USE OF ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

In preparing these consolidated financial statements, management has made estimates and judgments that affect the application of the Group’s accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those described in the last annual financial statements.

Measurement of fair values

The Group has an established control framework with respect to the measurement of fair values. This includes a valuation team that has overall responsibility for overseeing all significant fair value measurements, including Level 3 fair values, and reports directly to the chief financial officer.

The valuation team regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the valuation team assesses the evidence obtained from the third parties to support the conclusion that these valuations meet the requirements of the Standards, including the level in the fair value hierarchy in which the valuations should be classified.

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025
(Amount in Saudi Riyals)

3. USE OF ESTIMATES, ASSUMPTIONS AND JUDGEMENTS (CONTINUED)

Measurement of fair values (continued)

When measuring the fair value of an asset or a liability, the Group uses market observable data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability are categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

4. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The accounting policies applied by the Group in preparing the financial statements are consistent with those followed in preparing the annual financial statements of the Group for the year ended 31 December 2024 except for the adoption of the new standards which were effective on 1 January 2025.

Following are the new currently effective requirements which are effective for annual periods beginning on 1 January 2025. These requirements does not have any material impact in these condensed consolidated interim financial statements.

Effective Date	New Standard or Amendments
1 January 2025	Lack of exchangeability (Amendments to IAS 21)

Following are the forthcoming requirements to standards which are effective for annual periods beginning after 1 January 2026 and earlier application is permitted; however, the Group has not early adopted them in preparing these condensed consolidated interim financial statements.

Effective Date	New Standard or Amendments
1 January 2026	Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7)
	Annual improvements to IFRS Accounting standards- Volume 11
1 January 2027	Presentation and disclosure in financial statements (IFRS 18)
	Subsidiaries without Public Accountability: Disclosures (IFRS 19)
Effective date deferred indefinitely	Sale of contribution of Assets between and Investor and its Associate or Joint Venture- Amendments to IFRS 10 and IAS 28

ALAMAR FOODS COMPANY
(A JOINT STOCK COMPANY)
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE THREE MONTHS PERIOD ENDED 31 MARCH 2025
(Amount in Saudi Riyals)

5. PROPERTY AND EQUIPMENT

	<u>Land</u>	<u>Buildings</u>	<u>Leasehold improvements</u>	<u>Furniture</u>	<u>Machines and equipment</u>	<u>Computer devices and hardware</u>	<u>Vehicles</u>	<u>Total</u>
Cost:								
At 1 January 2024 (Audited)	1,521,159	1,855,604	224,788,268	20,928,784	154,565,688	31,479,051	8,459,961	443,598,515
Additions during the period	--	--	3,561,926	109,391	1,044,169	88,971	17,457	4,821,914
Disposals during the period	--	--	(26,184)	(92,560)	(187,342)	(3,425)	--	(309,511)
Effects of movement in exchange rates	(525,337)	(423,090)	(5,774,665)	(814,798)	(5,970,408)	(655,127)	(404,164)	(14,567,589)
At 31 March 2024 (Unaudited)	995,822	1,432,514	222,549,345	20,130,817	149,452,107	30,909,470	8,073,254	433,543,329
As at 1 January 2025 (Audited)	926,207	1,380,707	228,047,239	19,974,196	150,352,416	32,489,140	7,680,363	440,850,268
Additions	--	--	2,690,096	123,216	1,273,055	656,749	142,800	4,885,916
Disposals	--	--	--	--	(3,676)	--	(19,574)	(23,250)
Effects of movement in exchange rates	2,462	1,994	531,913	14,228	186,820	44,717	15,763	797,897
At 31 March 2025 (Unaudited)	928,669	1,382,701	231,269,248	20,111,640	151,808,615	33,190,606	7,819,352	446,510,831
Accumulated depreciation:								
At 1 January 2024 (Audited)	--	342,300	119,367,639	14,476,512	95,551,952	24,445,504	6,064,330	260,248,237
Charge for the period	--	8,026	5,194,523	325,487	2,868,906	609,434	205,516	9,211,892
Impairment for the period	--	--	800,000	--	--	--	--	800,000
Disposals during the period	--	--	(19,670)	(91,999)	(197,842)	--	--	(309,511)
Exchange rates movements	--	(40,939)	(2,736,657)	(394,912)	(1,945,784)	(194,348)	(244,526)	(5,557,166)
At 31 March 2024 (Unaudited)	--	309,387	122,605,835	14,315,088	96,277,232	24,860,590	6,025,320	264,393,452
As at 1 January 2025 (Audited)	--	325,737	135,701,833	14,793,036	102,343,164	26,627,624	5,939,724	285,731,118
Charge for the period	--	7,273	4,670,695	259,146	2,485,166	654,633	182,979	8,259,892
Disposals	--	--	--	--	(3,676)	--	(19,574)	(23,250)
Exchange rates movements	--	227	(23,003)	10,099	118,395	36,213	14,505	156,436
At 31 March 2025 (Unaudited)	--	333,237	140,349,525	15,062,281	104,943,049	27,318,470	6,117,634	294,124,196
Net book value:								
At 31 March 2025 (Unaudited)	928,669	1,049,464	90,919,723	5,049,359	46,865,566	5,872,136	1,701,718	152,386,635
At 31 March 2024 (Unaudited)	995,822	1,123,127	99,943,510	5,815,729	53,174,875	6,048,880	2,047,934	169,149,877

5.1 Capital advances as of 31 March 2025 include an amount of SR 2.4 million (31 December 2024: SR 3.09 million) which is capitalized and primarily relating to certain stores and head office assets improvements in progress.

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6. RIGHT OF USE ASSETS

Right-of-use assets related to leased properties that meet the definition of leased assets under the adoption of IFRS 16.

The Group leases stores and vehicles. The leases typically run for an average lease term of up to 5 years, with an option to renew the lease after that date in some contracts. Lease payments are fixed, some leases include escalated rent payments.

	<u>Buildings</u>	<u>Vehicles</u>	<u>Total</u>
Cost:			
At 1 January 2024 (Audited)	349,361,993	47,733,207	397,095,200
Contract modification	3,500,000	--	3,500,000
Additions during the period	5,974,041	2,233,099	8,207,140
Disposals during the period	(248,285)	--	(248,285)
Exchange rates movements	(14,152,524)	(146,472)	(14,298,996)
At 31 March 2024 (Unaudited)	<u>344,435,225</u>	<u>49,819,834</u>	<u>394,255,059</u>
At 1 January 2025 (Audited)	372,820,453	51,356,584	424,177,037
Additions during the period	17,037,095	--	17,037,095
Disposals during the period	(36,259,342)	(1,017,723)	(37,277,065)
Exchange rates movements	2,185,839	346,620	2,532,459
At 31 March 2025 (Unaudited)	<u>355,784,045</u>	<u>50,685,481</u>	<u>406,469,526</u>
Accumulated depreciation:			
At 1 January 2024 (Audited)	199,504,453	21,219,347	220,723,800
Charge for the period	15,702,523	2,781,651	18,484,174
Disposal during the period	(34,734)	--	(34,734)
Exchange rates movements	(6,866,767)	(75,077)	(6,941,844)
At 31 March 2024 (Unaudited)	<u>208,305,475</u>	<u>23,925,921</u>	<u>232,231,396</u>
At 1 January 2025 (Audited)	223,268,068	30,294,745	253,562,813
Charge for the period	15,249,353	3,275,458	18,524,811
Disposals during the period	(35,556,316)	(688,009)	(36,244,325)
Exchange rates movements	1,161,965	280,197	1,442,162
At 31 March 2025 (Unaudited)	<u>204,123,070</u>	<u>33,162,391</u>	<u>237,285,461</u>
Net book values:			
At 31 March 2025 (Unaudited)	<u>151,660,975</u>	<u>17,523,090</u>	<u>169,184,065</u>
At 31 March 2024 (Unaudited)	<u>136,129,750</u>	<u>25,893,913</u>	<u>162,023,663</u>

7. INVENTORIES

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Raw materials	67,990,856	67,441,956
Consumables and packing material	8,262,558	7,132,408
Goods in transit	--	234,853
Provision for impairment loss	(129,426)	(91,631)
	<u>76,123,988</u>	<u>74,717,586</u>

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8. TRADE AND OTHER RECEIVABLES

	Note	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Non-Current assets			
Trade receivables as part of non-current assets		15,012,279	20,566,126
Current assets			
Trade receivables as part of current assets		32,096,477	22,501,863
Impairment loss on trade receivables	8.1	(435,353)	(435,353)
Net trade receivables		31,661,124	22,066,510
Prepaid expenses		26,384,521	20,376,959
Advances to suppliers		26,279,179	18,242,835
Advances to employees		6,650,153	8,959,476
Other receivables		20,954,076	16,209,110
Less: Impairment loss on other receivables	8.1	(864,721)	(864,721)
		111,064,332	84,990,169

8.1 Movement in the impairment loss on trade and other receivables for the period is as follows:

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Balance at beginning of the period	1,300,074	5,139,052
Net expense	--	3,921,654
Balance at end of the period	1,300,074	9,060,706

The Group measures the impairment loss for trade receivables at an amount equal to lifetime expected credit losses ("ECL"). The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, for example when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

The following table details the risk profile of trade receivables based on the Group's provision matrix. As the Group's historical credit loss experience does not show significantly different loss patterns for different customer segments, the allowances for doubtful debts based on past due status is not further distinguished between the Group's different customer types.

Trade receivables – Days past due						
31 March 2025 (Un-audited)	Not past due	<30	31-60	61-90	>90	Total
Expected credit loss rate %	0.6%	4%	7%	--	100%	
Gross carrying amount	44,015,986	2,570,099	490,876	--	31,795	47,108,756
Lifetime ECL	266,392	102,804	34,362	--	31,795	435,353

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8. TRADE AND OTHER RECEIVABLES (CONTINUED)

31 December 2024 (Audited)	Trade receivables – Days past due					Total
	Not past due	<30	31-60	61-90	>90	
Expected credit loss rate %	0.8%	4%	7%	8%	98%	
Gross carrying amount	41,581,620	1,453,931	--	--	32,438	43,067,989
Lifetime ECL	341,157	62,401	--	--	31,795	435,353

9. RELATED PARTIES INFORMATION

The Group's immediate and ultimate controlling party is Abdul Aziz Ibrahim AlJammaz and Brothers Company, which is incorporated in the Kingdom of Saudi Arabia. The related party transactions were made on terms agreed at group level. During the period, the Group entered into the following transactions with related parties:

	For the three months period 31 March 2025 (Unaudited)	For the three months period 31 March 2024 (Unaudited)
<i>Transactions with Shareholders</i>		
Dividend	8,814,734	5,826,643
<i>Transactions with associate</i>		
Sale of goods	386,704	--
Expenses	44,009	36,499
Royalties	440,091	364,991
Collection and payments	30,864	12,887
Other charges	2,781	6,053
Other revenue	20,925	--
Loan / advances given	--	2,624,993
<i>Transactions with subsidiary companies</i>		
<i>Transactions with entities under common control</i>		
Expenses	--	247,190
Collections and payments	51,047	451,850
<i>Transactions with other related parties</i>		
Expenses	464,843	487,219
Collections and payments	1,427,094	590,828
Other charges	--	2,808

The following balances were outstanding with related parties at the reporting date:

		31 March 2025 (Unaudited)	31 December 2024 (Audited)
<i>Due from related parties</i>	<i>Nature of relationship</i>		
Alamar Foods Company, Oman	Associate company	7,111,617	6,332,168
Kasual + Limited Liability Company	Joint venture investment	1,126,959	1,130,779
Abdul Aziz Ibrahim Al Jammaz and Brothers Company	Parent	1,191,947	1,191,947
Alamar Foods For Restaurants Management WLL	Associate company	10,893	10,893
Yasmine Flower Company	Shareholder of subsidiary	1,200,303	1,200,303
		<u>10,641,719</u>	<u>9,866,090</u>

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9. RELATED PARTIES INFORMATION (CONTINUED)

<i>Due to related parties</i>	Nature of relationship	31 March 2025 (Unaudited)	31 December 2024 (Audited)
AlJammaz Agriculture	Company under common control	--	12,674
Hakam El Abbas	Shareholder of subsidiary	323,581	247,940
Sovana Inc. USA	Shareholder of subsidiary	91,923	91,923
Intermob	Shareholder of subsidiary	61,659	58,614
Abdulaziz and Abdullah AlJammaz for Travel & Tourism Company	Company under common control	--	38,373
Abdulaziz AlJammaz Heirs	Company under common control	--	962,251
		<u>477,163</u>	<u>1,411,775</u>

The amounts outstanding with related parties are unsecured and will be settled in cash. No amounts have been expensed in respect of due from other related parties during the period. The payables by related parties are payable on demand and accordingly impact of expected credit losses is not considered material as the counter parties have sufficient liquid assets available at reporting date to repay the amounts.

During the year 2024, the Company provided a loan of SR 3 million to key managerial personnel, which was recorded under Advances to Employees within trade and other receivables.

Compensation paid to key management personnel during the period is as follows:

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Short-term benefits	2,742,300	2,712,523
Employee stock plan	45,000	855,750
Post-employment benefits	76,325	366,895

10. CASH AND CASH EQUIVALENTS

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Cash on hand	3,304,430	2,074,037
Cash at bank	20,416,089	22,782,923
Murabaha contracts*	56,933,208	71,439,235
Cash and cash equivalents	<u>80,653,727</u>	<u>96,296,195</u>
Impairment loss	--	--
Cash and cash equivalents – net	<u>80,653,727</u>	<u>96,296,195</u>

* Maturity dates are up to 3 months and average return of 5.48% per annum.

11. SHARE CAPITAL

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
25,500,000 shares of SR10 each	255,000,000	255,000,000
198,500 (2024: 198,500) treasury shares of SR 10 each	<u>1,985,000</u>	<u>1,985,000</u>
<i>Treasury shares:</i>		
Outstanding number of treasury shares 198,500 (2024: 198,500) shares of SR 10 each	<u>1,985,000</u>	<u>1,985,000</u>

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12. STATUTORY RESERVE

In accordance with the Company's and Subsidiaries previous By-laws, the Company set aside 10% of its net income each year as statutory reserve until such reserve equals to 30% of the share capital. This reserve was not available for dividend distribution. Further to the changes in the Companies Law effective January 2023, the Company in its extra ordinary general assembly meeting held on 28 December 2023 has amended article 49 related to profit distribution and accordingly no further transfer is made to statutory reserve.

On 8 Dhu al-Qi'dah 1445H corresponding to 16 May 2024, pursuant to a resolution approved by the Board of Directors, the Company transferred an amount of SR 21.66 million from the statutory reserve to its retained earnings.

13. DIVIDENDS

On 24 Ramadan 1446 H corresponding to 24 March 2025, the Board of Directors proposed and approved the distribution of dividend to the Company's shareholders of SR 0.6 per share which total Fifteen Million One Hundred seventy Thousand (SAR 15.17 million) from the Company's retained earnings for the year ended 31 December 2024.

14. LEASE LIABILITIES

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
<i>Non-Current liabilities</i>		
Lease liabilities	<u>112,139,075</u>	<u>117,962,565</u>
<i>Current liabilities</i>		
Current portion of lease liabilities	<u>63,927,600</u>	<u>59,303,493</u>

The Group leased certain of its vehicles and its stores. The average lease term is 5 years (2024: 5 years).

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
<u>Minimum lease payments</u>		
Not later than one year	74,662,740	64,786,962
Later than one year and not later than five years	107,918,743	124,267,668
More than five years	<u>19,658,386</u>	<u>26,520,618</u>
	<u>202,239,869</u>	<u>215,575,248</u>
Less: future finance charges	<u>(26,173,194)</u>	<u>(38,309,190)</u>
Present value of minimum lease payments	<u>176,066,675</u>	<u>177,266,058</u>
<u>Present value of minimum lease payments</u>		
Not later than one year	63,927,600	59,303,493
Later than one year but not later than five years	94,922,539	98,646,769
More than five years	<u>17,216,536</u>	<u>19,315,796</u>
	<u>176,066,675</u>	<u>177,266,058</u>

Movement in lease liability during the year is as follows:

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Balance on 1 January	177,266,058	194,470,404
Additions	17,037,095	8,207,140
Finance cost	2,681,316	2,759,029
Payments made during the year	(21,190,410)	(21,854,421)
Modification	-	3,500,000
Exchange rates movements	272,616	(9,965,764)
Balance as on 31 March	<u>176,066,675</u>	<u>177,116,388</u>

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14. LEASE LIABILITIES (CONTINUED)

Extension options

Some of the leases held by the Group contain extension options exercisable by the Group before the end of non-cancellable contract period. Where practicable, the Group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Group and not by the lessors. The Group assesses at the commencement date whether it is reasonably certain to exercise extension options. The Group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

15. EMPLOYEE BENEFITS

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
<i><u>Non-current liability</u></i>		
Defined benefit liability	33,868,634	33,523,440
Others	499,858	423,536
	<u>34,368,492</u>	<u>33,946,976</u>
<i><u>Current liabilities:</u></i>		
Payroll and bonus	1,677,335	466,536
Employees share plan liability	3,700,000	3,924,100
Accrued vacation	5,637,874	5,165,185
Accrued air ticket and iqama fees	2,526,440	2,262,803
Others	1,274,445	1,104,237
	<u>14,816,094</u>	<u>12,922,861</u>
	<u>49,184,586</u>	<u>46,869,837</u>

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Defined benefit liability		
Balance at the beginning of the year	33,523,440	35,154,446
Current service cost	1,546,307	2,456,105
Interest cost	386,951	199,378
	1,933,258	2,655,483
Paid during the year	(1,588,064)	(1,100,791)
Exchange rate movements	—	(140,270)
Balance at the end of the year	<u>33,868,634</u>	<u>36,568,868</u>

The most recent actuarial valuation was performed as at 31 December 2024, by an independent, qualified actuary using the projected unit credit method.

The principal assumptions used for the purposes of the actuarial valuation were as follows:

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Discount rate	5.08%	5.08%
Rate of salary increases	6.78%	3.30%

All movements in the employee defined benefit liabilities are recognized in profit or loss except for the actuarial loss which is recognized in other comprehensive income.

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15. EMPLOYEE BENEFITS (CONTINUED)

Sensitivity analyses

The sensitivity analyses presented below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant. A positive amount represents an increase in the liability whilst a negative amount represents a decrease in the liability.

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Increase in discount rate of 1%	(1,990,080)	(1,969,315)
Decrease in discount rate of 1%	2,273,946	2,248,751
Increase in rate of salary increase of 1%	2,436,242	2,409,533
Decrease in rate of salary increase of 1%	(2,175,217)	(2,151,389)

16. TRADE AND OTHER PAYABLES

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
<i>Non-Current liabilities</i>		
Other long-term liabilities	1,854,419	1,847,310
<i>Current liabilities</i>		
Trade payables	65,049,121	65,932,266
Accrued expenses	39,960,534	38,878,794
Supplier incentive (note 16.2)	3,766,592	4,472,181
Other payables (note 16.3)	26,105,779	9,993,515
	134,882,026	119,276,756

- 16.1. No interest is charged on trade payables. The Group has financial risk management policies in place to ensure that all payables are paid within the credit timeframe.
- 16.2. Supplier incentive represents the amount received from supplier as signing bonus amounting to USD 7 million (SR 25.7 million) during 2018 which is being amortized based on the quantity procured in accordance with terms of the contract.
- 16.3. Other payables include additional losses against investment on Associate amounting to SR 3.38 million (2024: SR 2.96 million) since the Group has obligation to record additional losses in proportion to its ownership percentage in accordance with the terms of the agreement.

Other payables also include dividends payable amounting to SR 15.2 million (2024: SR 0.3 million).

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17. REVENUE

Revenue streams

The Group generates revenue primarily from the sale of food and beverages:

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Sale of products:		
- Domino's Pizza	195,556,389	193,439,789
- Dunkin Donuts	10,417,680	10,557,772
- Other	5,161,461	2,855,899
	<u>211,135,530</u>	<u>206,853,460</u>

Disaggregation of revenue

In the following table, revenue from contracts with customers is disaggregated by primary geographical market and timing of revenue recognition.

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
<i>Primary geographical markets</i>		
Kingdom of Saudi Arabia	142,266,965	141,547,193
Other GCC and Levant	48,058,157	44,247,991
North Africa	20,810,408	21,058,276
Net revenue as reported in note 25	<u>211,135,530</u>	<u>206,853,460</u>
Products transferred at a point in time	<u>211,135,530</u>	<u>206,853,460</u>

18. CAPITAL COMMITMENTS AND CONTINGENCIES

The Group had capital commitments of SR 9 million at the reporting date relating to property and equipment (31 December 2024: SR 6.83 million).

As at 31 March 2025, the Group has utilized balances of irrevocable letter of guarantees from local commercial bank amounting to SR 4 million (31 December 2024: SR 4 million).

Contingencies:

There were no contingencies as at 31 March 2025.

No material contingencies and commitments relates to equity accounted investees.

19. FINANCIAL INSTRUMENTS

Capital management

The Group manages its capital to ensure it will be able to continue as a going concern while maximizing the return to stakeholders through the optimization of the equity balance. The Group's overall strategy remains unchanged from the previous year.

The capital structure of the Group consists of equity comprising share capital, statutory reserve, additional contribution to capital and retained earnings.

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19. FINANCIAL INSTRUMENTS (CONTINUED)

Categories of financial instruments:

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Financial assets		
<i>Amortized cost</i>		
Cash and cash equivalents	80,653,727	96,296,195
Trade and other receivables	66,762,758	57,977,020
Note receivable	4,101,849	4,101,849
Due from related parties	10,641,719	9,866,090
Financial liabilities		
<i>Amortized cost</i>		
Trade and other payables	132,969,853	114,804,575
Loan and borrowings	3,151,599	3,192,540
Lease liabilities	176,066,675	177,266,058
Employees payable	14,816,094	12,922,861
Due to related parties	477,163	1,411,775

Fair values of financial assets and financial liabilities measured at a mortized cost are not significantly different from their carrying amounts.

Financial risk management objectives and policies

The Group's activities expose it to a variety of financial risks which mainly include market risk, credit risk and liquidity risk. The Board of Directors of the Group has the overall responsibility for the establishment and oversight of the Group's risk management framework. The Board is also responsible for developing and monitoring the Group's risk management policies.

Market risk

Market risk is the risk that the fair value or the future cash flows of a financial instruments may fluctuate as a result of changes in market prices. Market risk comprises three types of risks: currency risk, yield / interest rate risk and other price risk. The Group was not exposed significantly to market risk during the period under review. There were no changes in these circumstances from the previous year.

Foreign currency risk management

The Group did not have any significant foreign currency denominated monetary assets or liabilities at the reporting date for which it was exposed to any material foreign currency fluctuations. Foreign currency risk can only arise on financial instruments that are denominated in a currency other than the functional currency in which they are measured. Translation-related risks are therefore not included in the assessment of the entity's exposure to currency risks. Accordingly, no foreign currency sensitivity analysis has been presented.

Interest rate and liquidity risks management

Ultimate responsibility for liquidity risk management rests with the board of directors, which has established an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

The Group did not have any significant exposure to movements in interest rates at the current or prior reporting date. Consequently, no interest rate sensitivity analysis has been presented.

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19. FINANCIAL INSTRUMENTS (CONTINUED)

The following tables detail the Group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The tables include both interest and principal cash flows:

31 March 2025
(Unaudited)

<u>Details</u>	<u>Interest rate %</u>	<u>Carrying amount</u>	<u>Within one year</u>	<u>One year to five years</u>	<u>Over five years</u>	<u>Total</u>
Trade and other payables	Interest free	132,969,853	131,115,434	1,854,419	-	132,969,853
Due to related parties	Interest free	477,163	477,163	-	-	477,163
Employee benefits	Interest free	49,184,586	14,816,094	34,368,492	-	49,184,586
Lease liabilities	3% - 6%	176,066,675	74,662,740	107,918,743	19,658,386	202,239,869
Loans and borrowings	5%-8%	3,151,599	3,046,291	294,403	-	3,340,694
		<u>361,849,876</u>	<u>224,117,722</u>	<u>144,436,057</u>	<u>19,658,386</u>	<u>388,212,165</u>

31 December 2024
(Audited)

<u>Details</u>	<u>Interest Rate %</u>	<u>Carrying amount</u>	<u>Within one year</u>	<u>One year to five years</u>	<u>Over five years</u>	<u>Total</u>
Trade and other payables	Interest free	114,804,575	114,804,575	--	--	114,804,575
Due to related parties	Interest free	1,411,775	1,411,775	--	--	1,411,775
Employee benefits	Interest free	46,869,837	12,922,861	33,946,976	--	46,869,837
Loans and borrowings	3-6%	3,192,540	3,196,918	219,095	--	3,416,013
Lease liabilities	5-8%	177,266,058	64,786,962	124,267,668	26,520,618	215,575,248
		<u>343,544,785</u>	<u>197,123,091</u>	<u>158,433,739</u>	<u>26,520,618</u>	<u>382,077,448</u>

Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. As at 31 March 2025, the Group's maximum exposure to credit risk without taking into account any collateral held or other credit enhancements, which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties arises from the carrying amount of the respective recognized financial assets as stated in the statement of financial position. The Group performs credit-vetting procedures which are reviewed and updated on an ongoing basis before granting credit to its customers.

Group does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

Credit approvals and other monitoring procedures are also in place to ensure that follow-up action is taken to recover overdue debts. Furthermore, the Group reviews the recoverable amount of each trade receivable on an individual basis at the end of the reporting period to ensure that adequate loss allowance is made for irrecoverable amounts. In this regard, the directors of the Group consider that the Group's credit risk is significantly reduced.

Ongoing credit evaluation is performed on the financial condition of accounts receivable.

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19. FINANCIAL INSTRUMENTS (CONTINUED)

The Group is primarily engaged in cash business and trade receivables mainly consists receivables on account of sub franchise fees and receivable aggregators. The concentration of credit risk is limited due to the fact that the customer base is large and unrelated. Ongoing credit evaluation is performed on the financial condition of accounts receivable. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings ranges from BB+ and above.

20. RETIREMENT BENEFIT INFORMATION

The Group makes contributions for a defined contribution retirement benefit plan to the General Organization for Social Insurance in respect of its Saudi employees. The total amount expensed during the period in respect of this plan was SR1 million (31 March 2024: SR 1 million).

21. LOANS AND BORROWINGS

The Group has secured bank facilities and loans in the form of multi-purpose import facility, letters of credit, bonds, short-term finance, and loans from local commercial banks. These facilities bear finance charges at ranging between 3% - 6%. These facilities and loans are secured against promissory notes, personal and corporate guarantees.

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
<i>Non-Current liabilities</i>		
Loan and borrowings	<u>277,739</u>	<u>204,764</u>
<i>Current liabilities</i>		
Current portion of loan and borrowings	<u>2,873,860</u>	<u>2,987,776</u>

22. ZAKAT AND TAX

Zakat and income tax declarations up to and including the year ended 31 December 2024 have been submitted to the Zakat, Tax and Custom's authority (ZATCA').

Income tax assessment for Egypt subsidiary for the financial years 2020, 2021, and 2022 have been duly completed. An additional income tax amount of SAR 0.9 million has been recorded and paid.

There were no material open assessments or claims as of 31 March 2025.

23. GOODWILL

Movement in goodwill during the period is as follows:

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Balance at 1 January	<u>22,214,434</u>	22,818,531
Foreign currency translation	<u>1,153,984</u>	(604,097)
Balance at 31 December	<u>23,368,418</u>	<u>22,214,434</u>

Goodwill is retranslated at rates prevailing at the reporting date and an increase of SR 1.15 million (2024: SR 0.6 million) for the period is recognized in foreign currency translation reserve.

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24. REPORTING SEGMENTS

The Group has the following three strategic divisions, which are its reportable segments. These divisions offer products and services in different geographical regions and are managed separately.

The following summary describes the operations of each reportable segment.

Reportable segments	Operations
Kingdom of Saudi Arabia	Establishing, operating and managing of fast-food restaurants
Other GCC and Levant	Establishing, operating and managing of fast-food restaurants
North Africa	Establishing, operating and managing of fast-food restaurants

The Group's Board of Directors reviews the internal management reports of each segment at least quarterly. The operational decisions of the segments are collectively taken by the Chief Executive Officer, Chief Financial Officer, and Chief Operating Officer (collectively the Chief Operating Decision Maker (CODM)).

Information about reportable segments:

	Reporting Segments			Total reportable segments
	Kingdom of Saudi Arabia	Other GCC and Levant	North Africa	
External revenue	142,266,965	48,058,157	20,810,408	211,135,530
Internal revenue	230,980	4,844,580	275,461	5,351,021
Segment revenue	142,497,945	52,902,737	21,085,869	216,486,551
External revenue as reported in note 17	142,266,965	48,058,157	20,810,408	211,135,530
Major products				
Domino's Pizza	139,651,234	45,787,888	10,117,267	195,556,389
Dunkin Donuts	—	—	10,417,680	10,417,680
Other	2,846,711	7,114,849	550,922	10,512,482
	142,497,945	52,902,737	21,085,869	216,486,551
Timing of revenue recognition				
Point in time	142,266,965	48,058,157	20,810,408	211,135,530
Difference of Segment profit before zakat and income tax	6,415,761	(2,440,539)	(3,257,652)	717,570
Interest expense	(1,586,007)	(1,160,243)	(872,236)	(3,618,485)
Finance income	1,013,024	182,876	—	1,195,900
Depreciation:				
Property and equipment	(4,253,734)	(2,759,899)	(1,246,259)	(8,259,892)
Right of use assets	(10,658,065)	(4,827,266)	(3,039,480)	(18,524,811)
Share of (losses) / profit of equity-accounted investee	223,536	(663,716)	—	(440,180)
31 March 2025 (Unaudited)				
Segment non-current assets*	173,708,830	143,898,248	59,601,413	377,208,491
Segment assets	489,908,169	72,330,826	93,453,262	655,692,257
Segment liabilities	196,419,852	67,597,912	110,970,006	374,987,770

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24. REPORTING SEGMENTS (CONTINUED)

Information about reportable segments:

<u>31 March 2024 (Un-audited)</u>	Reporting Segments			Total reportable segments
	Kingdom of Saudi Arabia	Other GCC and Levant	North Africa	
External revenue	141,547,193	44,311,323	20,994,944	206,853,460
Internal revenue	388,201	4,997,051	311,546	5,696,798
Segment revenue	141,935,394	49,308,374	21,306,490	212,550,258
External revenue as reported in note 17	141,547,193	44,311,323	20,994,944	206,853,460
Major products				
Domino's Pizza	138,754,625	44,311,323	10,437,173	193,503,121
Dunkin Donuts	--	--	10,557,772	10,557,772
Other	3,180,769	4,997,051	311,545	8,489,365
	141,935,394	49,308,374	21,306,490	212,550,258
Timing of revenue recognition				
Point in time	141,547,193	44,311,323	20,994,944	206,853,460
Segment profit before zakat and income tax	(3,688,260)	(22,084,381)	9,846,355	(15,926,286)
Interest expense	(1,413,191)	(1,036,244)	(1,132,510)	(3,581,945)
Finance income	1,387,091	--	--	1,387,091
Depreciation:				
- Property and equipment	(4,824,038)	(2,800,400)	(1,587,454)	(9,211,892)
- Right of use assets	(10,424,929)	(4,936,950)	(3,122,295)	(18,484,174)
Share of (losses) / profit of equity-accounted investee	73,604	(1,648,734)	--	(1,575,130)
<u>31 March 2024 (Unaudited)</u>				
Segment non-current assets*	244,521,562	138,594,931	68,440,005	451,556,498
Segment assets	618,136,878	222,807,032	104,077,251	945,021,161
Segment liabilities	225,453,013	252,273,530	115,287,492	593,014,035

*Non current assets exclude financial instruments and deferred tax assets.

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24. REPORTING SEGMENTS (CONTINUED)

Information about reportable segments:

Reconciliations of information on reportable segments to the amounts reported in the condensed consolidated financial statements:

i. Revenue:

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Total revenue for reportable segments	216,486,551	212,550,258
Elimination of inter-segment revenue	(5,351,021)	(5,696,798)
Consolidated revenue	<u>211,135,530</u>	<u>206,853,460</u>

ii. Profit /(loss) before zakat and tax:

	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Total profit / (loss) before zakat and tax for reportable segments	407,695	(25,151,645)
Unallocated corporate items	309,875	9,225,359
Consolidated profit / (loss) before zakat and tax	<u>717,570</u>	<u>(15,926,286)</u>

iii. Assets:

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Total assets for reportable segments	941,735,730	938,895,816
Elimination of inter-segment balances	(286,043,473)	(284,619,946)
Consolidated total assets	<u>655,692,257</u>	<u>654,275,870</u>

iv. Liabilities:

	31 March 2025 (Unaudited)	31 December 2024 (Audited)
Total liabilities for reportable segments	589,288,533	568,917,404
Elimination of inter-segment balances	(214,300,763)	(211,732,990)
Consolidated total liabilities	<u>374,987,770</u>	<u>357,184,414</u>

v. Other material items:

<u>31 March 2025 (Un-audited)</u>	<u>Reportable segments total</u>	<u>Consolidated</u>
Interest expense	(3,618,485)	(3,618,485)
Finance income	1,195,900	1,195,900
Depreciation:		
- Property and equipment	(8,259,892)	(8,259,892)
- Right of use assets	(18,524,811)	(18,524,811)
Share of losses of equity-accounted investee	(440,180)	(440,180)

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24. REPORTING SEGMENTS (CONTINUED)

<u>31 March 2024 (Un-audited)</u>	Reportable segments total	Consolidated
Interest expense	3,581,945	3,581,945
Finance income	1,387,091	1,387,091
Depreciation:		
- Property and equipment	9,211,892	9,211,892
- Right of use assets	18,484,174	18,084,174
Share of losses of equity-accounted investee	(1,575,130)	(1,575,130)

25. BASIC AND DILUTED EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the profit for the period attributable to the ordinary equity holders of the Company by the weighted average number of ordinary shares outstanding during the period.

	For the three months period	
	31 March 2025 (Unaudited)	31 March 2024 (Unaudited)
Basic:		
Loss attributable to owners of the Company (SR)	(869,768)	(16,624,386)
Weighted average number of shares	25,301,500	25,267,500
Basic and diluted (loss) per share (SR)	(0.03)	(0.66)
Reconciliation of weighted average number of shares		
Outstanding number of ordinary shares at beginning of period	25,500,000	25,500,000
Weighted average number of treasury shares outstanding	(198,500)	(232,500)
	<u>25,301,500</u>	<u>25,267,500</u>
Diluted:		
Loss for the period	(869,768)	(16,624,386)
Weighted average number of shares (diluted)	25,372,500	25,372,500
Diluted (loss) per share (SR)	(0.03)	(0.66)
Reconciliation of weighted average number of shares (diluted)		
Weighted average number of ordinary shares (basic)	25,301,500	25,267,500
Effect of employee share awards vested	71,000	105,000
	<u>25,372,500</u>	<u>25,372,500</u>

26. SUBSEQUENT EVENTS

On 14 Dhu al-Qi'dah 1446H corresponding to 12 May 2025, the Board of Directors Recommended interim dividends to the Company's shareholders of SR 0.45 per share which totals eleven million three hundred and eighty-five thousand (SAR 11.39 million) from the Company's retained earnings for the period ended 31 March 2025.

There have been no other significant subsequent events since the period-end that require adjustment of or disclosure in these condensed consolidated interim financial statements.

27. APPROVAL OF FINANCIAL STATEMENTS

These consolidated financial statements were approved on 14 Dhu al-Qi'dah 1446H (corresponding to 12 May 2025).