

ALAMAR FOODS COMPANY
(A Joint Stock Company)

**INTERIM CONDENSED CONSOLIDATED
FINANCIAL STATEMENTS (UNAUDITED)
AND
INDEPENDENT AUDITOR'S REVIEW REPORT**

FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026

ALAMAR FOODS COMPANY

(A Joint Stock Company)

**INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) AND INDEPENDENT
AUDITOR'S REVIEW REPORT
FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026****TABLE OF CONTENTS**

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INDEPENDENT AUDITOR'S REVIEW REPORT ON THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

**To the Shareholders of
Alamar Foods Company
(A Joint Stock Company)
Riyadh, Kingdom of Saudi Arabia**

Introduction

We have reviewed the accompanying interim condensed consolidated financial statements of Alamar Foods Company, a Joint Stock Company (the "Company") and its subsidiaries ("the Group") which comprises the interim condensed consolidated statement of financial position as at 30 June 2026, and the related interim condensed consolidated statement of profit or loss and other comprehensive income for the three and six month periods then ended, interim condensed consolidated statement of changes in equity and interim condensed consolidated statement of cash flows for the six month period then ended, and other explanatory notes.

Management is responsible for the preparation and presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard 34 – "Interim Financial Reporting" ("IAS 34") that is endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review.

Scope of review

We conducted our review in accordance with the International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", that is endorsed in the Kingdom of Saudi Arabia. A review of interim condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements, are not prepared in all material respects, in accordance with IAS 34, 'Interim Financial Reporting' as endorsed in the Kingdom of Saudi Arabia.

For Dr. Mohamed Al-Amri & Co.



Ahmad Al-Jumah
Certified Public Accountant
LicenseNo. 621



Riyadh on: 09 August 2026 (G)
Corresponding to : 26 Safar 1448 (H)

ALAMAR FOODS COMPANY

(A Joint Stock Company)

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

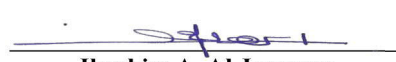
AS AT 30 JUNE 2026

All amounts are in ₪ unless otherwise stated

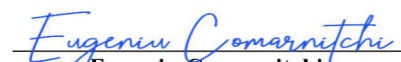
		30 June 2026 (Unaudited)	31 December 2025 (Audited)
	Note		
ASSETS			
Non-current assets			
Property and equipment	5	172,085,286	162,054,940
Capital advances	5.1	9,284,648	6,588,548
Right of use assets	6	153,385,364	154,465,487
Other intangible assets		9,969,637	9,106,150
Equity-accounted investees		790,372	13,527
Trade and other receivables	9	4,014,633	6,886,184
Goodwill	7	121,135,066	57,860,231
Deferred tax assets		558,812	565,041
Total non-current assets		471,223,818	397,540,108
Current assets			
Inventories	8	73,173,870	76,989,409
Note receivable		3,749,080	4,101,849
Trade and other receivables	9	186,736,412	149,370,040
Cash and cash equivalents	10	30,582,355	38,932,536
Total current assets		294,241,717	269,393,834
TOTAL ASSETS		765,465,535	666,933,942
EQUITY AND LIABILITIES			
EQUITY			
Share capital	11	255,000,000	255,000,000
Treasury shares	11	(1,985,000)	(1,985,000)
Other reserve	12	16,769,479	16,769,479
Retained earnings		56,752,912	66,728,265
Foreign currency translation reserve		(39,856,417)	(38,801,963)
Equity attributable to owners of the Company		286,680,974	297,710,781
Non-controlling interests		(5,514,318)	(5,274,982)
TOTAL EQUITY		281,166,656	292,435,799
LIABILITIES			
Non-current liabilities			
Lease liabilities	13	107,707,000	104,488,539
Employee benefits	14	37,138,434	33,501,053
Trade and other payables	15	4,314,759	4,430,199
Loans and borrowings	16	85,000,000	1,537,685
Deferred tax liabilities		828,311	1,179,511
Total non-current liabilities		234,988,504	145,136,987
Current liabilities			
Lease liabilities	13	58,742,454	59,397,246
Trade and other payables	15	176,241,336	162,479,104
Current portion of loans and borrowings	16	10,310,465	1,626,780
Provision for zakat and income tax	17	4,016,120	5,858,026
Total current liabilities		249,310,375	229,361,156
TOTAL LIABILITIES		484,298,879	374,498,143
TOTAL EQUITY AND LIABILITIES		765,465,535	666,933,942

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

These interim condensed consolidated financial statements were approved on 21 Safar 1448H (corresponding to 04 August 2026) and signed on behalf of the board of directors by:


Ibrahim A. Al Jammaz
Chairman of the Board


Filippo Sgattori
Chief Executive Officer


Eugeniu Comarnitchi
Chief Financial Officer

ALAMAR FOODS COMPANY

(A Joint Stock Company)

INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026

All amounts are in ₪ unless otherwise stated

		Three month period ended 30 June 2026 (Unaudited)	Three month period ended 30 June 2025 (Unaudited)	Six month period ended 30 June 2026 (Unaudited)	Six month period ended 30 June 2025 (Unaudited)
	<i>Note</i>				
Revenue	19	278,925,422	236,704,237	515,785,234	447,839,767
Cost of revenue		(192,464,308)	(166,036,741)	(362,608,897)	(321,791,269)
Gross profit		86,461,114	70,667,496	153,176,337	126,048,498
Selling and distribution expenses		(42,455,183)	(31,493,929)	(77,690,821)	(60,574,821)
Administrative expenses		(30,096,841)	(24,413,178)	(60,372,793)	(50,373,954)
Other income		10,897,805	4,209,463	15,034,187	7,405,464
Employees share plan compensation reversal		-	238,400	-	283,400
Provision for ECL on trade and other receivables	9	(982,016)	-	(982,016)	-
Operating profit		23,824,879	19,208,252	29,164,894	22,788,587
Finance income		994,480	1,153,654	1,256,422	2,349,554
Finance costs and bank charges		(5,146,854)	(3,877,629)	(9,089,003)	(7,496,114)
Share of losses of equity-accounted investees		(1,269,043)	(645,852)	(1,286,979)	(1,086,032)
Profit before zakat and income tax		18,403,462	15,838,425	20,045,334	16,555,995
Zakat and income tax expense		(1,787,644)	(935,187)	(2,442,140)	(3,454,237)
Profit for the period		16,615,818	14,903,238	17,603,194	13,101,758
Other comprehensive income:					
<i>Items that will be reclassified to profit or loss:</i>					
Foreign currency translation differences		1,851,794	1,238,693	(1,040,687)	1,821,371
Other comprehensive income / (loss) for the period		1,851,794	1,238,693	(1,040,687)	1,821,371
Total comprehensive income for the period		18,467,612	16,141,931	16,562,507	14,923,129
Profit / (loss) attributable to:					
Owners of the Company		16,027,777	15,288,727	17,856,297	14,418,959
Non-controlling interests		588,041	(385,489)	(253,103)	(1,317,201)
		16,615,818	14,903,238	17,603,194	13,101,758
Total comprehensive income / (loss) attributable to:					
Owners of the Company		17,800,113	16,938,487	16,801,843	16,931,032
Non-controlling interests		667,499	(796,556)	(239,336)	(2,007,903)
		18,467,612	16,141,931	16,562,507	14,923,129
Earnings / (loss) per share:					
Basic earnings per share	20	0.63	0.60	0.71	0.57
Diluted earnings per share	20	0.63	0.60	0.71	0.57

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

ALAMAR FOODS COMPANY
(A Joint Stock Company)
INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE SIX MONTH PERIOD ENDED 30 JUNE 2026

All amounts are in ₦ unless otherwise stated

	Share capital	Treasury shares	Other reserve	Retained earnings	Foreign currency translation reserve	Total	Non-controlling interest	Total equity
For the six months ended 30 June 2026								
Balance at 1 January 2026 (Audited)	255,000,000	(1,985,000)	16,769,479	66,728,265	(38,801,963)	297,710,781	(5,274,982)	292,435,799
Net profit / (loss) for the period	-	-	-	17,856,297	-	17,856,297	(253,103)	17,603,194
Other comprehensive income / (loss) for the period	-	-	-	-	(1,054,454)	(1,054,454)	13,767	(1,040,687)
Total comprehensive income / (loss) for the period				17,856,297	(1,054,454)	16,801,843	(239,336)	16,562,507
Dividends (note 23)	-	-	-	(27,831,650)	-	(27,831,650)	-	(27,831,650)
Balance at 30 June 2026 (Unaudited)	255,000,000	(1,985,000)	16,769,479	56,752,912	(39,856,417)	286,680,974	(5,514,318)	281,166,656
For the six months ended 30 June 2025								
Balance at 1 January 2025 (Audited)	255,000,000	(1,985,000)	16,769,479	69,709,464	(39,652,284)	299,841,659	(2,750,203)	297,091,456
Net profit / (loss) for the period	-	-	-	14,418,959	-	14,418,959	(1,317,201)	13,101,758
Other comprehensive income / (loss) for the period	-	-	-	-	2,512,073	2,512,073	(690,702)	1,821,371
Total comprehensive income / (loss) for the period	-	-	-	14,418,959	2,512,073	16,931,032	(2,007,903)	14,923,129
Dividends (note 23)	-	-	-	(26,553,842)	-	(26,553,842)	-	(26,553,842)
Balance at 30 June 2025 (Unaudited)	255,000,000	(1,985,000)	16,769,479	57,574,581	(37,140,211)	290,218,849	(4,758,106)	285,460,743

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

ALAMAR FOODS COMPANY

(A Joint Stock Company)

**INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE SIX MONTH PERIOD ENDED 30 JUNE 2026**

All amounts are in ₪ unless otherwise stated

		Six month period ended 30 June 2026 (Unaudited)	Six month period ended 30 June 2025 (Unaudited)
	Note		
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before zakat and tax		20,045,334	16,555,995
<u>Adjustments for non-cash items:</u>			
Depreciation of property and equipment	5	18,771,965	16,910,886
Depreciation of right-of-use assets	6	37,850,074	35,247,515
Amortization of intangible assets		1,930,013	2,442,620
Share of loss in equity-accounted investee		1,286,979	1,086,032
Employee benefits	14	3,722,029	3,939,885
Interest expense of lease liabilities	13	5,212,906	5,195,711
Employees share plan compensation reversal		-	(283,400)
Loss/ (gain) on disposal of property and equipment and write off		1,354,278	(286,975)
Provision for expected credit losses on trade and other receivables		982,016	-
Gain on lease contract modification/termination		(413,475)	(274,220)
		90,742,119	80,534,049
<u>Changes in working capital:</u>			
Inventories		4,829,741	(3,705,528)
Trade and other receivables		(31,114,913)	(38,118,126)
Trade and other payables		22,638,859	18,938,134
Cash generated from operations		87,095,806	57,648,529
Zakat and income tax paid	17	(4,284,046)	(5,199,735)
Employee benefits paid	14	(2,077,050)	(2,295,509)
Net cash generated from operating activities		80,734,710	50,153,285
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment	5	(14,217,372)	(13,229,817)
Purchase of intangible assets		(2,796,848)	(257,727)
Settlement of deferred consideration on acquisition of business combination	7.2	(21,088,526)	-
Acquisition of business combination	7.3	(84,810,420)	-
Capital advances		(2,696,100)	295,831
Proceeds from sale of property and equipment		288,383	313,440
Net cash used in investing activities		(125,320,883)	(12,878,273)
CASH FLOWS FROM FINANCING ACTIVITIES			
Net movement in loans and borrowings		92,146,000	2,417,003
Payments of lease liabilities	13	(37,988,589)	(40,076,114)
Dividends paid	23	(27,831,650)	(15,168,167)
Net cash generated / (used in) financing activities		26,325,761	(52,827,278)
Net decrease in cash and cash equivalents		(18,260,412)	(15,552,266)
Cash and cash equivalents at the beginning of the period		38,932,536	96,296,195
Cash and cash equivalents from acquisition of subsidiary	7.3	8,329,106	-
Net exchange differences		1,581,125	(1,876,154)
Cash and cash equivalents at the end of the period	10	30,582,355	78,867,775
<u>Non-cash transactions:</u>			
Addition of right-of-use assets and lease liabilities	6	26,250,278	30,032,727

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

ALAMAR FOODS COMPANY

(A Joint Stock Company)

**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026**

All amounts are in ﷲ unless otherwise stated

1. LEGAL STATUS AND NATURE OF OPERATIONS

Alamar Foods Company (the “Company” or the “Parent Company”) is a Joint Stock Company formed under the Regulations for Companies in Kingdom of Saudi Arabia under Commercial Registration (CR) Number 1010168969 dated 20 Jumada Al-Thani 1422 H (corresponding to 09 September 2001). The Company has obtained the Ministry of Commerce approval based on Board of Ministries Resolution No. 97 dated 16 Rabi Al Awal 1433H (corresponding to 08 February 2012).

The main activities of the Company and its subsidiaries (collectively referred to as “the Group”) consist of:

- i) Administration and operation of 529 restaurants (31 December 2025: 523) under a Domino’s franchise agreement catering service for cooked and non-cooked food and fast-food meals.
- ii) Administration and operation of 72 restaurants (31 December 2025: 72 restaurants) under Dunkin Donut’s franchisee agreement.
- iii) Administration and operation of 13 restaurants (31 December 2025: Nil) under Five Guys’ franchisee agreement.

On 7 Dhu al-Qidah 1443H (corresponding to 7 June 2022), the Capital Market Authority announced the approval to offer 10.6 million shares for public subscription representing 42.2% of the Company's shares. On 9 August 2022, the Company's shares started trading on Tadawul as a Joint Stock Company.

The address of the Company's registered office is as follows:

Alamar Building
Olaya Road, Olaya District
P.O Box 4748
Riyadh 11412, Kingdom of Saudi Arabia

These interim condensed consolidated financial statements include the financial position and performance of the Company and its following subsidiaries:

Name of the Company	Place of incorporation	Principal activity	Date of acquisition	Effective holding percentage	
				30 June 2026	31 December 2025
Alamar Foods Company LLC	Amman, Jordan	Establishing, operating and managing of fast food restaurants	9 January, 2020	75%	75%
Alamar Foods Company LLC	Cairo, Egypt	Establishing, operating and managing of fast food restaurants.	9 January, 2020	100%	100%
Alamar Foods LLC	Doha, Qatar	Establishing, operating and managing of fast food restaurants	9 January, 2020	99%	99%
Alamar Foods DMCC	Dubai, UAE	Management services	9 January, 2020	100%	100%
Alamar Foods LLC	Dubai, UAE	Establishing, operating and managing of fast food restaurants	9 January, 2020	99%	99%
Alamar Foods Company W.L.L	Manama, Bahrain	Establishing, operating and managing of fast food restaurants	9 January, 2020	99%	99%
Alamar Foods SARL	Beirut, Lebanon	Establishing, operating and managing of fast food restaurants	9 January, 2020	95%	95%
HEA Trade and Services Company	Rabat, Morocco	Establishing, operating and managing of fast food restaurants	23 January, 2020	49%	49%
Al Shaghaf Arabia Company	Riyadh, Kingdom of Saudi Arabia	Establishing, operating and managing of fast food restaurants	29 April, 2026	100%	-

ALAMAR FOODS COMPANY

(A Joint Stock Company)

**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026**

All amounts are in ﷲ unless otherwise stated

1. LEGAL STATUS AND NATURE OF OPERATIONS (CONTINUED)**Acquisition of 29 branches of Domino's Pizza operating in two cities, Makkah and Taif**

On 30 September 2025, the Group entered into a binding agreement for the acquisition of all assets, lease rights, licenses and employees of 29 branches of Domino's Pizza operating in two cities, Makkah and Taif, in the Kingdom of Saudi Arabia, which were operated by a sub-franchisee, for a total consideration of ﷲ 40 million. The acquisition transferred operational and financial control to the Company effective 1 October 2025. The transaction was financed through a combination of internal resources and Shariah-compliant banking facilities. The transaction supports the Group's strategy to strengthen its leadership in its key market of Saudi Arabia and reinforces its position as the operator of pizza restaurants in the Kingdom of Saudi Arabia. This business combination resulted in a goodwill on acquisition in the amount of ﷲ 33.5 million (Refer note 7.2).

Acquisition of Al Shaghaf Arabia Company Limited (Five Guys Saudi Arabia Franchise Operator)

On 1 January 2026, the Group entered into a Sale Purchase Agreement for the acquisition of 100% of the shares in Al-Shaghaf Arabia Limited Liability Company (also known as Cravia Arabia Company), a Saudi Limited Liability Company holding the exclusive franchise rights for the Five Guys brand in the Kingdom of Saudi Arabia and operating 13 restaurants across the Kingdom. The acquisition was completed on 29 April 2026, following receipt of all required regulatory approvals and satisfaction of all conditions precedent, on which date operational and financial control transferred to the Group. The transaction was financed through a combination of internal resources and Sharia-compliant bank facilities. The transaction supports the Group's strategy to expand into the burger category and broaden its multi-brand platform, strengthening its presence in the Kingdom of Saudi Arabia in line with its long-term growth strategy. This business combination resulted in a goodwill in the amount of ﷲ 63.58 million (refer note 7.3).

2. BASIS OF PREPARATION***a) Statement of compliance***

These interim condensed consolidated financial statements have been prepared in accordance with IAS 34 "Interim Financial Reporting" as endorsed in the Kingdom of Saudi Arabia, and other standards and announcements that are issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA). These interim condensed consolidated financial statements should be read in conjunction with the Group's last annual consolidated financial statements as at and for the year ended 31 December 2025 ('last annual financial statements').

These interim condensed consolidated financial statements do not include all the information that is required to prepare a complete set of consolidated financial statements in accordance with IFRS Accounting Standards ("IFRSs") that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA"). However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual financial statements.

The results for the six month period ended 30 June 2026 are not necessarily indicative of the results that can be expected for the year ending 31 December 2026.

b) Basis of measurement

These interim condensed consolidated financial statements have been prepared on a historical cost basis, except for the employees' defined benefits plan measured at the present value of future obligations using the Projected Unit Credit Method and equity accounted investees which are measured at equity method. Further, the interim condensed consolidated financial statements are prepared using the accrual basis of accounting and going concern concept.

These interim condensed consolidated financial statements are presented in Saudi Riyals ("ﷲ"), which is the Group's functional and presentation currency.

ALAMAR FOODS COMPANY

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**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026**

All amounts are in ₪ unless otherwise stated

3. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Preparation of the Group's interim condensed consolidated financial information requires management to make judgments, estimates and assumptions that affect the reported amounts of revenue, expenses, assets, liabilities and accompanying disclosures. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period were the same as those described in the latest annual consolidated financial statements. The Group based its assumptions and estimates on parameters available when the interim condensed consolidated financial information was prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group.

In addition, during the period management exercised significant judgement in accounting for the acquisition of Al Shaghaf Arabia Company, including whether the acquired set of activities constitutes a business, the determination of the acquisition date and the provisional fair values of the identifiable assets acquired and liabilities assumed (refer note 7.3)

4. APPLICATION OF NEW AND REVISED IFRS ACCOUNTING STANDARDS (IFRS)

The accounting policies applied by the Group in preparing the interim condensed consolidated financial statements are consistent with those followed in preparing the annual consolidated financial statements of the Group for the year ended 31 December 2025 except for the adoption of the new standards which were effective on 1 January 2026.

a) New standards, interpretations, and amendments effective in the current year

Following are the new currently effective requirements which are effective for annual periods beginning on 1 January 2026. These requirements do not have any material impact in these interim condensed consolidated financial statements.

IFRS	Summary	Effective date
IFRS 9 & IFRS 7	Amendment – Classification and measurement of Financial Instruments	1 January 2026
Annual Improvements to IFRS Accounting Standards	Amendments / Annual improvements in IFRS 1, IFRS 7, IFRS 9, IFRS 10, IAS 7	1 January 2026

b) New standards, interpretations, and amendments not yet effective

The Group is currently assessing the impact of the following new accounting standards and amendments. The Group does not expect any standard issued by IASB, that are yet to be effective, to have a material impact on the Group.

IFRS	Summary	Effective date
IFRS 18	Presentation and Disclosures in Financial Statements	1 January 2027
IFRS 19	Disclosures – Subsidiaries without Public Accountability	1 January 2027

ALAMAR FOODS COMPANY

(A Joint Stock Company)

**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026**

All amounts are in ₪ unless otherwise stated

5. PROPERTY AND EQUIPMENT

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Net book value at the beginning of the period/year	162,054,940	155,119,150
Additions during the period/year	14,217,372	33,862,630
Acquisition from business combination	17,561,051	5,838,630
Impairment reversal	-	850,031
Disposals and write off, net	(1,642,661)	(723,518)
Depreciation for the period/year	(18,771,965)	(34,753,368)
Effects of movement in exchange rates, net	(1,333,451)	1,861,385
Net book value at the end of the period/year	172,085,286	162,054,940

5.1 As at 30 June 2026, an amount of ₪ 9.29 million (31 December 2025: ₪ 6.59 million) is capitalized and primarily relates to certain stores and head office assets improvements in progress.

6. RIGHT-OF-USE ASSETS

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Net book value at the beginning of the period/year	154,465,487	170,614,224
Additions during the period/year	26,250,278	67,070,941
Acquisition from business combination (note 7.3)	13,708,622	-
Contract modifications, net	903,293	394,944
Terminations, net	(3,544,788)	(9,566,569)
Depreciation for the period/year	(37,850,074)	(76,501,782)
Effects of movement in exchange rates, net	(547,454)	2,453,729
Net book value at the end of the period/year	153,385,364	154,465,487

7. GOODWILL

Movement in goodwill during the period / year is as follows:

		30 June 2026 (Unaudited)	31 December 2025 (Audited)
HEA Trade and Services Company (Domino's Pizza division)	Note 7.1	24,315,327	22,214,434
Acquisition during 2025 – Makkah and Taif	7.2	33,544,904	33,544,904
Acquisition of Cravia Arabia Company (Five Guys – KSA)	7.3	63,583,178	-
Foreign currency translation		(308,343)	2,100,893
Balance at the end of the period/year		121,135,066	57,860,231

Goodwill has been accounted as a result of:

7.1 Acquiring 49% of HEA Trade and Services Company, Morocco, in prior years. Goodwill is re-translated at rates prevailing at the reporting date and a decrease of ₪ 0.31 million (2025: increase of ₪ 2.1 million) for the period is recognized in the foreign currency translation reserve.

7.2 Acquisition of 29 Domino's Pizza branches in Makkah and Taif on 1 October 2025

During the period ended 30 June 2026, an amount of ₪ 21,088,526 was paid in settlement of the deferred consideration on this acquisition, which is presented within investing activities in the statement of cash flows.

7.3 Acquisition of Al-Shaghaf Arabia Company (Five Guys – KSA)

The Group obtained the operational and financial control of the Company on 29 April 2026, which represents the date of acquisition and the transaction qualifies as a business as defined in IFRS 3 Business Combination.

At the reporting date, the Group has estimated the provisional fair values of identifiable assets acquired and liabilities assumed at the date of acquisition. Consequently, the amount recognized as identifiable assets, liabilities and goodwill are provisional and subject to change. The Group will perform Purchase Price Allocation (PPA) and expect to complete the PPA within 12 months from the date of acquisition (measurement period). Upon finalization of the PPA, the Group will recognize the identifiable assets, including any separately identifiable intangible assets and liabilities at their fair value at the acquisition date and adjust the provisional amount recognized including Goodwill, retrospectively at the date of acquisition within the measurement period as permitted by IFRS 3 Business Combination.

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7. GOODWILL (CONTINUED)**7.3 Acquisition of Al-Shaghaf Arabia Company (Five Guys – KSA) (Continued)****Identifiable assets acquired and liabilities assumed**

The identifiable assets and liabilities recognised at the acquisition date, measured at their provisional fair values, are summarized below:

	<u>Amount in “₪”</u>
<u>Assets</u>	
Property and equipment, net (note 5)	17,561,051
Right-of-use assets, net (note 6)	13,708,622
Inventories	1,014,202
Trade and other receivables, net	4,002,926
Cash and cash equivalents	8,329,106
	<u>44,615,907</u>
<u>Liabilities</u>	
Lease liabilities	(11,688,818)
Employee's benefits	(2,018,412)
Trade and other payables	(9,681,435)
	<u>(23,388,665)</u>
Total identifiable net assets acquired	21,227,242
Goodwill arising on acquisition	63,583,178
Total consideration	<u>84,810,420</u>

Significant judgements and estimates

Management exercised the judgement in:

- determining that the acquired set of activities constitutes a business under IFRS 3;
- identifying the acquisition date;
- assessing whether any intangible assets meet the recognition criteria; and
- estimating the fair value of property and equipment, and lease liabilities

These judgements may be refined during the measurement period.

The amounts recognised in respect of the identifiable assets acquired and liabilities assumed are provisional fair values. Accordingly, the provisional amounts recognised and the resulting goodwill may be subject to adjustment during the measurement period.

8. INVENTORIES

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Raw materials	62,146,544	68,255,364
Consumables and packing material	10,987,545	8,802,268
Goods in transit	160,672	52,668
Provision for impairment loss	(120,891)	(120,891)
	<u>73,173,870</u>	<u>76,989,409</u>

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9. TRADE AND OTHER RECEIVABLES

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
<u>Non-current assets:</u>		
Trade receivables as part of non-current assets	<u>4,014,633</u>	<u>6,886,184</u>
<u>Current assets:</u>		
Trade receivables as part of current assets	66,178,647	57,251,114
Less: Impairment loss on trade receivables	<u>(2,401,652)</u>	<u>(1,419,636)</u>
Net receivables	<u>63,776,995</u>	<u>55,831,478</u>
Advances to suppliers	33,034,499	21,040,382
Prepaid expenses	30,584,853	29,716,479
Due from related parties (note 18)	18,450,140	15,781,818
Advances to employees	6,596,799	7,135,454
Other receivables	35,157,847	20,729,150
Less: Impairment loss on other receivables	<u>(864,721)</u>	<u>(864,721)</u>
	<u>186,736,412</u>	<u>149,370,040</u>

9.1 Movement in the impairment loss on trade and other receivables for the period / year is as follows:

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Balance at beginning of the period / year	2,284,357	1,300,074
Net charge for the period / year	<u>982,016</u>	<u>984,283</u>
Balance at end of the period / year	<u>3,266,373</u>	<u>2,284,357</u>

The Group measures the impairment loss for trade receivables at an amount equal to lifetime expected credit losses (“ECL”). The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor’s current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, for example when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

10. CASH AND CASH EQUIVALENTS

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Cash at bank – current accounts	28,048,467	36,458,635
Cash in hand	<u>2,533,888</u>	<u>2,473,901</u>
	<u>30,582,355</u>	<u>38,932,536</u>

11. SHARE CAPITAL

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
25,500,000 shares of ₦10 each	255,000,000	255,000,000
198,500 (2025: 198,500) treasury shares of ₦10 each	<u>(1,985,000)</u>	<u>(1,985,000)</u>
<u>Treasury shares:</u>		
Outstanding number of treasury shares 198,500 (2025: 198,500) shares of ₦10 each	<u>1,985,000</u>	<u>1,985,000</u>

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12. OTHER RESERVE

Other reserve consists of following balances;

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Employee share option reserve (i)	12,661,000	12,661,000
Statutory reserve (ii)	4,108,479	4,108,479
	16,769,479	16,769,479

- i) Amounts are transferred to this reserve from the employee stock plan reserve in respect of shares issued to the participants of the share based payment plan.
- ii) In accordance with the Company's and Subsidiaries previous By-laws, the Company set aside 10% of its net income each year as statutory reserve until such reserve equals to 30% of the share capital. This reserve was not available for dividend distribution. Further to the changes in the Companies Law effective January 2023, the Company in its extra ordinary general assembly meeting held on 28 December 2023 has amended article 49 related to profit distribution and accordingly no further transfer is made to statutory reserve.

On 8 Dhu al-Qi'dah 1445H (corresponding to 16 May 2024), pursuant to a resolution approved by the Board of Directors, the Company transferred an amount of ₪ 21.66 million from the statutory reserve to its retained earnings. The remaining reserve appropriated from overseas subsidiaries' profit have been reclassified as part of other reserves.

13. LEASE LIABILITIES

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Balance at the beginning of the period/year	163,885,785	177,266,058
Additions	26,250,278	67,070,941
Acquisition through business combination (note 7.3)	11,688,818	-
Contract modifications	328,370	-
Finance cost	5,212,906	11,002,119
Payments made during the period/year	(37,988,589)	(89,146,984)
Terminations, net	(3,383,340)	(5,705,379)
Exchange rate movements	455,226	3,399,030
Balance at the end of the period/year	166,449,454	163,885,785

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Lease liabilities – non-current portion	107,707,000	104,488,539
Lease liabilities – current portion	58,742,454	59,397,246
	166,449,454	163,885,785

Extension options

Some of the leases held by the Group contain extension options exercisable by the Group before the end of non-cancellable contract period. Where practicable, the Group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Group and not by the lessors. The Group assesses at the commencement date whether it is reasonably certain to exercise extension options. The Group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

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14. EMPLOYEE BENEFITS

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
<u>Non-current liabilities:</u>		
Defined benefit liability	37,013,575	33,376,194
Others	124,859	124,859
	37,138,434	33,501,053
	30 June 2026 (Unaudited)	31 December 2025 (Audited)
<u>Movement in defined benefit liability</u>		
Balance at the beginning of the period/year	33,376,194	33,523,440
Current service cost	2,998,225	6,017,573
Interest cost	723,804	1,545,134
	3,722,029	7,562,707
Acquisition through business combination (note 7.3)	2,018,412	-
Paid during the period/year	(2,077,050)	(3,827,440)
Actuarial gain during the period/year	-	(3,831,460)
Exchange rate movements	(26,010)	(51,053)
Balance at the end of the period/year	37,013,575	33,376,194

15. TRADE AND OTHER PAYABLES

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
<u>Non-current liabilities:</u>		
Others long-term liabilities	4,314,759	4,430,199
<u>Current liabilities:</u>		
Trade payables	103,089,793	77,948,008
Accrued expenses	46,064,680	43,074,614
Accruals for employee benefits	15,090,132	9,500,710
Due to related parties (note 18)	2,478,724	917,901
Deferred consideration	-	21,088,526
Other payables (note 15.1)	9,518,007	9,949,345
	176,241,336	162,479,104

15.1 Other payables include the dividends payable amounting to ₪ 0.36 million (2025: ₪ 0.36 million).

16. LOANS AND BORROWINGS

The Group has secured bank facilities and loans in the form of multi-purpose import facility, letters of credit, bonds, short-term finance, and loans from local commercial banks. These facilities bear finance charges at ranging between 3% - 6%. These facilities and loans are secured against promissory notes, personal and corporate guarantees.

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
<u>Non-current liabilities:</u>		
Loans and borrowings	85,000,000	1,537,685
<u>Current liabilities:</u>		
Current portion of loans and borrowings	10,310,465	1,626,780

On 26 April 2026, the Group entered into a Sharia-compliant credit facilities agreement with a local bank in Saudi Arabia, for a total facility amount of ₪ 85,000,000, obtained to finance the acquisition of Al-Shaghaf Arabia Company (Five Guys KSA) as described in Note 7.3. The facility has a tenor of 7 years and is secured by a promissory note issued by Alamar Foods Company. No related parties are involved in this arrangement, and the signing of this facility does not entail any material change to the nature of the Group's activities or its business model.

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17. PROVISION FOR ZAKAT AND INCOME TAX***Movement in zakat and taxation***

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Balance at the beginning of the period/year	5,858,026	6,212,460
Charged during the period/year	3,143,019	7,340,987
Over provision for prior year	(700,879)	(111,460)
Payment during the period/year	(4,284,046)	(7,583,961)
Balance at the end of the period/year	4,016,120	5,858,026

Zakat and income tax declarations up to and including the year ended 31 December 2025 have been submitted to the ZATCA.

The Group has received the final assessment up to 2018 and assessment for the year 2019 through 2025 are still awaited.

All subsidiaries are filing income tax return regularly as per their country laws and there is no open assessment difference that recognises any additional provision.

18. RELATED PARTIES BALANCES AND TRANSACTIONS

The Group's immediate and ultimate controlling party is Abdul Aziz Ibrahim Al Jammaz and Brothers Company, which is incorporated in the Kingdom of Saudi Arabia.

a) Balances with related parties:

Name of related party	Nature of relationship	30 June 2026 (Unaudited)	31 December 2025 (Audited)
<u>Due from related parties:</u>			
Alamar Foods Company, Oman	Associate	16,038,848	12,188,303
Yasmine Flower Company	Shareholder of subsidiary	1,200,303	1,200,303
Abdul Aziz Ibrahim Al Jammaz and Brothers Company	Parent	35,000	1,191,947
Kasual + Limited Liability Company	Joint venture investment	1,158,658	1,175,933
Alamar Foods For Restaurants Management WLL	Associate	17,331	10,894
Osama Halaseh	Shareholder of subsidiary	-	14,438
		18,450,140	15,781,818

Name of related party	Nature of relationship	30 June 2026 (Unaudited)	31 December 2025 (Audited)
<u>Due to related parties:</u>			
Hakam El Abbes	Shareholder of subsidiary	2,344,326	754,291
Sovana Inc. USA	Shareholder of subsidiary	91,923	91,923
Intermob	Shareholder of subsidiary	42,475	71,687
		2,478,724	917,901

The amounts outstanding with related parties are unsecured and will be settled in cash. No amounts have been expensed in respect of due from other related parties during the period. The payables by related parties are payable on demand and accordingly impact of expected credit losses is not considered material as the counter parties have sufficient liquid assets available at reporting date to repay the amounts.

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18. RELATED PARTIES BALANCES AND TRANSACTIONS (CONTINUED)***b) Transactions with related parties:***

The related party transactions were made on terms agreed at group level. During the period, the Group entered into the following transactions with related parties:

	30 June 2026 (Unaudited)	30 June 2025 (Unaudited)
<i>Transactions with Shareholders</i>		
Dividends	27,831,650	26,553,842
<i>Transactions with associates</i>		
Sale of goods	4,707,033	725,096
Expenses	17,125	96,329
Royalties	1,169,963	963,286
Collection and payments	29,962	102,813
Other revenue	418,840	41,850
Other charges	12,687	36,508
<i>Transactions with entities under common control</i>		
Expenses	-	7,500
Collections and payments	-	51,047
<i>Transactions with other related parties</i>		
Expenses	754,768	1,142,337
Collections and payments	9,198,806	1,999,894
Other charges	392,241	2,939

Compensation paid to key management personnel during the period is as follows:

	30 June 2026 (Unaudited)	30 June 2025 (Unaudited)
Short-term benefits	5,059,378	5,744,357
Post-employment benefits	-	124,858

19. REVENUE***Revenue streams***

The Group generates revenue primarily from the sale of food and beverages:

	30 June 2026 (Unaudited)	30 June 2025 (Unaudited)
Sale of products:		
- Domino's Pizza	456,431,014	413,976,144
- Dunkin Donuts	32,914,154	24,682,920
- Five Guys	18,202,376	-
- Other	8,237,690	9,180,703
	515,785,234	447,839,767

Disaggregation of revenue

In the following table, revenue from contracts with customers is disaggregated by primary geographical market and timing of revenue recognition.

	30 June 2026 (Unaudited)	30 June 2025 (Unaudited)
Primary geographical markets:		
Kingdom of Saudi Arabia	333,323,377	299,493,826
Other GCC and Levant	122,749,942	100,641,422
North Africa	59,711,915	47,704,519
Products transferred at a point in time	515,785,234	447,839,767
Net revenue	515,785,234	447,839,767

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20. BASIC AND DILUTED EARNINGS PER SHARE

	Three month period ended 30 June 2026 (Unaudited)	Three month period ended 30 June 2025 (Unaudited)	Six month period ended 30 June 2026 (Unaudited)	Six month period ended 30 June 2025 (Unaudited)
Basic earnings per share:				
Profit attributable to owners of Company	16,027,777	15,288,727	17,856,297	14,418,959
Weighted-average number of ordinary shares	25,301,500	25,301,500	25,301,500	25,301,500
Basic earnings per share	0.63	0.60	0.71	0.57
Reconciliation of weighted average number of shares				
Outstanding number of ordinary shares at beginning of period	25,500,000	25,500,000	25,500,000	25,500,000
Weighted average number of treasury shares outstanding	(198,500)	(198,500)	(198,500)	(198,500)
	25,301,500	25,301,500	25,301,500	25,301,500
Diluted earnings per share:				
Profit attributable to owners of Company	16,027,777	15,288,727	17,856,297	14,418,959
Weighted-average number of ordinary shares	25,301,500	25,301,500	25,301,500	25,301,500
Diluted earnings per share	0.63	0.60	0.71	0.57
Reconciliation of weighted average number of shares				
Weighted average number of ordinary shares	25,301,500	25,301,500	25,301,500	25,301,500
Effect of employee share awards vested	-	-	-	-
	25,301,500	25,301,500	25,301,500	25,301,500

21. REPORTING SEGMENTS

The Group has the following three strategic divisions, which are its reportable segments. These divisions offer products and services in different geographical regions and are managed separately. The following summary describes the operations of each reportable segment.

Reportable segment	Operations
Kingdom of Saudi Arabia	Establishing, operating and managing of fast-food restaurants
Other GCC and Levant	Establishing, operating and managing of fast-food restaurants
North Africa	Establishing, operating and managing of fast-food restaurants
The Group's Board of Directors reviews the internal management reports of each segment at least quarterly. The operational decisions of the segments are collectively taken by the Chief Executive Officer, Chief Financial Officer, and Chief Operating Officer (collectively the Chief Operating Decision Maker (CODM)).	

Information about reportable segments:**30 June 2026 (unaudited)**

	Reporting Segments			Total reportable segments
	Kingdom of Saudi Arabia	Other GCC and Levant	North Africa	
External revenue as reported in (note 19)	333,323,377	122,749,942	59,711,915	515,785,234
Inter-segment revenue	1,564,062	1,044,900	-	2,608,962
Segment revenue	334,887,439	123,794,842	59,711,915	518,394,196
Major products:				
Domino's Pizza	314,570,862	115,062,391	26,797,761	456,431,014
Dunkin Donuts	-	-	32,914,154	32,914,154
Five Guys	18,202,376	-	-	18,202,376
Other	2,114,201	8,732,451	-	10,846,652
	334,887,439	123,794,842	59,711,915	518,394,196
Segment profit/(loss) before zakat and income tax	14,812,443	5,481,772	(248,881)	20,045,334
30 June 2026 (unaudited)				
Segment total assets	612,038,372	389,474,170	89,630,220	1,091,142,762
Segment total liabilities	315,533,167	309,692,700	109,524,969	734,750,836

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21. REPORTING SEGMENTS (CONTINUED)*Information about reportable segments (continued)*

Reconciliations of information on reportable segments to the amounts reported in the interim condensed consolidated financial statements:

30 June 2025 (unaudited)

	Reporting Segments			Total reportable segments
	Kingdom of Saudi Arabia	Other GCC and Levant	North Africa	
External revenue as reported in (note 19)	299,493,826	100,641,422	47,704,519	447,839,767
Inter-segment revenue	5,850,414	2,810,629	2,898,337	11,559,380
Segment revenue	305,344,240	103,452,051	50,602,856	459,399,147

Major products:

Domino's Pizza	299,520,904	89,054,964	25,400,276	413,976,144
Dunkin Donuts	-	-	24,682,920	24,682,920
Other	5,823,336	14,397,087	519,660	20,740,083
	305,344,240	103,452,051	50,602,856	459,399,147

Segment profit/ (loss) before zakat and income tax	22,123,756	(3,072,327)	(2,495,434)	16,555,995
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31 December 2025 (Audited)

Segment total assets	511,716,175	377,787,345	88,235,470	977,738,990
Segment total liabilities	205,136,431	301,529,139	107,470,792	614,136,362

i. Assets:

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Total assets for reportable segments	1,091,142,762	977,738,990
Elimination of inter-segment balances	(325,677,227)	(310,805,048)
Consolidated total assets	765,465,535	666,933,942

ii. Liabilities

	30 June 2026 (Unaudited)	31 December 2025 (Audited)
Total liabilities for reportable segments	734,750,836	614,136,362
Elimination of inter-segment balances	(250,451,957)	(239,638,219)
Consolidated total liabilities	484,298,879	374,498,143

22. CAPITAL COMMITMENTS AND CONTINGENCIESCommitments

The Group had capital commitments of ₪ 5.5 million at the reporting date relating to property and equipment (31 December 2025: ₪ 11.5 million).

As at 30 June 2026, the Group has utilized balances of irrevocable letter of guarantees from local commercial bank amounting to ₪ 4 million (31 December 2025: ₪ 4.03 million).

Contingencies

There were no contingencies as at 30 June 2026.

No material contingencies and commitments relate to equity accounted investees.

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23. DIVIDENDS

2026

On 7 Shawwal 1447H (corresponding to 26 March 2026), the Board of Directors approved a cash dividend for the fourth quarter of 2025 amounting to ₪ 15.18 million (₪ 0.60 per share) to the shareholders registered as of 14 April 2026, with the distribution scheduled on 28 April 2026.

On 20 Dhu al-Qidah 1447H (corresponding to 07 May 2026), the Board of Directors approved a cash dividend for the first quarter of 2026 amounting to ₪ 12.65 million (₪ 0.50 per share) to the shareholders registered on 26 May 2026, with the distribution scheduled for 09 June 2026.

2025

On 04 Muharram 1447H (corresponding to 29 June 2025), the General Assembly meeting approved the Board of Directors recommendation of a cash dividend for the first quarter of 2025 amounting to ₪ 11.38 million (₪ 0.45 per share) to the shareholders registered on the end of the second trading day following the date of the General Assembly meeting, with the distribution scheduled for 15 July 2025.

On 24 Ramadan 1446H (corresponding to 24 March 2025), the Board of Directors approved the cash dividend for the fourth quarter of 2024 amounting to ₪ 15.18 million (₪ 0.6 per share) to the shareholders registered as of 13 April 2025, with the distribution scheduled on 29 April 2025.

24. PRELIMINARY IMPACT ASSESSMENT OF IFRS 18

IFRS 18 Presentation and Disclosures in Financial Statements will replace IAS 1 Presentation of Financial Statements and applies for annual reporting periods beginning on or after 1 January, 2027. The Group has not early adopted the new accounting standard in preparing these interim financial statements, however earlier application is permitted.

IFRS 18 introduces new requirements for the presentation and disclosure of information in the financial statements, principally:

- the structure of financial statements which includes classification of income and expenses in the statement of profit or loss into operating, investing and financing categories; the presentation of two new mandatory subtotals, "operating profit or loss" and "profit or loss before financing and income taxes/zakat";
- disclosure requirements for management-defined performance measures (MPMs) that certain profit or loss performance measures which are reported outside the entity's financial statements ; and
- enhanced principles for the aggregation and disaggregation of information which apply to primary financial statements and notes in general.

IFRS 18 does not change the recognition or measurement requirements of any items in the financial statements; accordingly, its application will have no impact on the Group's net profit, earnings per share, financial position, or equity.

Based on the preliminary assessment performed by management, the expected impacts of the initial application of IFRS 18 on the Group's financial statements are as follows:

Statement of profit or loss - structure and subtotals: The statement of profit or loss will be restructured into the operating, investing and financing categories required by IFRS 18, and the new mandatory subtotals will be presented. As the Group's main business activity is administration and operations of restaurants under different franchise agreements for pizza, donuts and burgers and the Group invests in associates in similar line of business in KSA and other GCC countries therefore, it has determined that it does not provide financing to customers as main business activity and income and expenses arising from the Group's franchise restaurants will continue to be presented within the operating category.

Income from short-term bank deposits, loans and share of profit / (loss) from associates operating in KSA and GCC countries: These are currently presented within income after profit from operations, and will now be classified within the heading 'investing category' and presented below operating profit. Apart from this reclassification, no material changes to the classification of income and expenses within profit or loss are expected. This reclassification will have no effect on profit before zakat and income tax or net profit for the period.

Statement of cash flows: Finance costs paid, including interest paid on lease liabilities, which are currently presented within operating and financing activities, will be classified within financing activities, as IFRS 18 removes the presentation alternatives previously available under IAS 7. Income received on bank deposits will be classified within investing activities. In addition, the starting point for the reconciliation of cash flows from operating activities under the indirect method will change from profit before zakat and income tax to operating profit. These changes will affect the classification of cash flows between categories but will have no impact on the net increase or decrease in cash and cash equivalents.

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(A Joint Stock Company)

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FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2026**

All amounts are in ₪ unless otherwise stated

24. PRELIMINARY IMPACT ASSESSMENT OF IFRS 18 (CONTINUED)

Management-defined performance measures: Group is assessing whether subtotals of income and expenses used in the Group's public communications outside the financial statements meet the definition of MPMs under IFRS 18 and which public communications should be considered when identifying MPMs, which would require disclosure in a single note including a reconciliation to the most directly comparable subtotal specified by IFRS Accounting Standards.

Aggregation and disaggregation: Group is reviewing the level of aggregation and disaggregation of line items presented in the primary financial statements and the notes, including the requirement to disclose specified expenses by nature, in light of the enhanced principles introduced by IFRS 18.

This assessment is preliminary and the actual impact of applying IFRS 18 may change as the Group progresses in its implementation plan. Management will continue to monitor developments, including any implementation guidance and decisions issued by the IFRS Interpretations Committee, and will update its assessment in future financial statements.

25. OTHER SIGNIFICANT EVENT**Geopolitical development in the Gulf Region**

During the period, the Gulf region has experienced escalating geopolitical tensions, which have contributed to increased volatility in global oil prices as well as in regional and global financial markets. These developments have also resulted in disruptions to transportation, shipping, and supply chains within the region.

As of the date of issuance of the interim condensed consolidated financial statements, the geopolitical situation remains fluid and unstable. These circumstances may have a potential impact on the Group's operations, supply chains, and operating costs in future periods. Management continues to closely monitor the evolving situation and will take appropriate actions as necessary. However, at this stage, the potential financial impact of these developments cannot be reliably estimated.

26. SUBSEQUENT EVENTS**Dividend declared post period-end**

On 21 Safar 1448H (corresponding to 04 August 2026), the Board of Directors approved a cash dividend of ₪ 12.65 million (₪ 0.50 per share) for the second quarter of 2026 to the shareholders registered as of 19 August 2026, with the distribution scheduled on 02 September 2026.

There have been no other significant subsequent events since the period-end that require adjustment of or disclosure in these interim condensed consolidated financial statements.

27. APPROVAL OF THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

These interim condensed consolidated financial statements were approved by the Board of Directors for issuance on 04 August 2026G (Corresponding to 21 Safar 1448H).